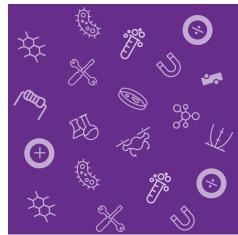
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ARMY EDUCATIONAL OUTREACH PROGRAM

Apprenticeship Programs

2019 Annual Program Evaluation Report Appendices

April 2020



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3 | Appendix A – FY19 Apprenticeship Evaluation Plan

Questionnaires

Purpose

Per the FY19 Army Education Outreach Program (AEOP) Annual Program Plan (APP), NC State University will conduct evaluation studies of CQL, SEAP, HSAP, URAP, and REAP that include two post-program questionnaires:

- 1. AEOP Participant Questionnaire to be completed by student participants of the apprenticeship programs; and
- 2. AEOP Mentor Questionnaire to be completed by apprenticeship mentors (typically DoD/Army scientists or engineers or university faculty) who support students as they participate in the apprenticeship programs.

Questionnaires are the primary method of data collection for AEOP evaluation and collect information about participants' experiences with and perceptions of program resources, structures, and activities; potential benefits to participants; and strengths and areas of improvement for programs. The questionnaires are aligned with:

- Army's strategic plan and AEOP Priorities 1 (STEM Literate Citizenry), 2 (STEM Savvy Educators) and 3 (Sustainable Infrastructure);
- Federal guidance for evaluation of Federal STEM investments (e.g., inclusive of implementation and outcomes evaluation, and outcomes of STEM-specific competencies, transferrable competencies, attitudes about/identifying with STEM, future engagement in STEM-related activities, and educational/career pathways);
- Best practices and published assessment tools in STEM education, STEM informal/outreach, and the evaluation/ research communities;
- AEOP's vision to improve the quality of the data collected, focusing on changes in intended student outcomes and contributions of AEOPs like CQL effecting those changes.

Deployment of common questionnaires with items that are appropriate for all AEOP programs allows evaluators to compare findings across AEOPs and, if administered in successive years, to establish longitudinal studies of student outcomes through the pipeline of AEOP programming. Questionnaires incorporate batteries of items from established assessments that have been validated in published research making external comparisons possible.

All AEOPs are expected to administer a Participant and a Mentor questionnaire provided to them by NC State University. AEOP-wide Participant and Mentor questionnaires have two versions each; an "advanced" version (for JSHS and apprenticeship programs) and a "basic" version (for GEMS, JSS, and Unite). Similar item sets are used in both versions, with slight modifications to item wording or the number of items used to accommodate the needs of participants from each individual program. Additionally,



program-specific questionnaires have been customized to gather information about programmatic structures, resources, and activities that are unique to each AEOP.

Focus Group Site Visits and Phone Interviews

Purpose

As per the approved FY19 AEOP APP, the external evaluation of apprenticeship programs may include site visits/onsite focus groups or phone interviews with individual participants. In FY19, site visits were made to CQL and SEAP programs; phone interviews were conducted with HSAP, URAP, and REAP apprentices and mentors.

Site visits and phone interviews provide the evaluation team with first-hand opportunities to speak with students and their mentors. During site visits, we are able to observe the AEOPs in action. The information gleaned from these visits and phone interviews assists us in illustrating and more deeply understanding the findings of other data collected (from questionnaires). In total, the evaluation findings are used to highlight program successes and inform program changes so that the AEOPs can be even better in the future.

Evaluation Activities during Apprenticeship Site Visits:

- One or two 45 minute focus group with 6-8 apprentice participants;
- One 45-minute focus group with 6-8 mentors;
- 30-60 minutes to observe the program (specifically, to see students engaged in program activities, preferably with their mentors); and
- 10-15 minute transitions between each evaluation activity for moving groups in and out and providing evaluators with time to organize paperwork and take nature breaks.

Data Analyses

Quantitative and qualitative data were compiled and analyzed after all data collection concluded. Evaluators summarized quantitative data with descriptive statistics such as numbers of respondents, frequencies and proportions of responses, average response when responses categories are assigned to a 6-point scale (e.g., 1 = "Strongly Disagree" to 6 = "Strongly Agree"), and standard deviations. Emergent coding was used for the qualitative data to identify the most common themes in responses.

Evaluators conducted inferential statistics to study any differences among participant groups (e.g., by gender or race/ethnicity) that could indicate inequities in the Unite program. Statistical significance indicates whether a result is unlikely to be due to chance alone. Statistical significance was determined with t-tests, chi-square tests, and various non-parametric tests as appropriate, with significance defined at p < 0.05. Because statistical significance is sensitive to the number of respondents, it is more difficult to detect significant changes with small numbers of respondents. Practical significance, also known as effect size, indicates the magnitude of an effect, and it is typically reported when differences are statistically significant. The formula for effect sizes depends on the type of statistical test used, and is specified, along with generally accepted rules of thumb for interpretation, in the body of the report.





4 | Appendix B – Apprentice Focus Group/Phone Interview Protocol

<u>Facilitator:</u> My name is [evaluator] and I'd like to thank you for meeting with us today! We are really excited to learn more about your experiences in [apprenticeship program]. In case you have not been in a focus group/ evaluation interview before, I'd like to give you some ground rules that I like to use in focus groups/interviews. They seem to help the focus group/interview move forward and make everyone a little more comfortable:

- What is shared in the focus group/interview stays in the room.
- It is important for us to hear the positive and negative sides of all issues.
- Only one person speaks at a time.
- This is voluntary you may choose not to answer any question, or stop participating at any time.
- We will be audio recording the session for note-taking purposes only. Audio will be destroyed.
- Do you have any questions before we begin?

Key Questions

- 1. Why did you choose to participate in [apprenticeship program] this year?
 - O How did you hear about [apprenticeship program]?
 - o Who did you hear about it from?

The Army Educational Outreach Program (AEOP) is a primary sponsor of [apprenticeship program]. We do these interviews to help the AEOP create reports and defend funding for the program.

We need to understand more about how [apprenticeship program] is teaching students about STEM career opportunities in the Army and Department of Defense.

- During [apprenticeship program], did you learn anything about STEM careers in the Army or Department of Defense?
- o How did you learn about them (e.g., field trips, invited speakers, other activities, etc.)?
- o Are you interested in pursuing a career in STEM with the Army or Department of Defense?
- 2. The AEOP sponsors a wide range of national STEM outreach programs other than Unite. You are definitely eligible to participate in some of these programs and we need to know if you learned about them during [apprenticeship program]
 - During [apprenticeship program], did you learn about any of the outreach programs that the AEOP sponsors? (CQL, SEAP, URAP, REAP, SMART, NDSEG, etc.)
 - o How did you learn about them?
 - o Do you think that you will try to participate in any of those programs?
- 3. Tell us about your experiences in [apprenticeship program] this year.
 - What, specifically do you think you got out of participating in [apprenticeship program]?
 - How do your experiences in [apprenticeship program] compare to your school experiences in STEM?
 - What would you say was the biggest benefit you gained from participating in [apprenticeship program]?
- 4. Do you have any suggestions for improving [apprenticeship program] for other students in the future?
- 5. Last Chance Have we missed anything? Tell us anything you want us to know that we haven't asked about.



5 | Appendix C – Mentor Focus Group/Phone Interview Protocol

<u>Facilitator</u>: My name is [evaluator] and I'd like to thank you for meeting with us today! We are really excited to learn more about your experiences in [apprenticeship program]. In case you haven't been in a focus group/evaluation interview before, I'd like to give you some ground rules that I like to use in focus groups/interviews. They seem to help the group move forward and make everyone a little more comfortable:

- What is shared in the room stays in the room.
- Only one person speaks at a time.
- If you disagree please do so respectfully.
- It is important for us to hear the positive and negative sides of all issues.
- We will be audio recording the session for note-taking purposes only. Audio will be destroyed.
- Do you have any questions about participating in the focus group/interview?

Key Questions:

- 1. When you think about [apprenticeship program], what kind of value does this program add?
 - o How do you think students benefit from participating in Unite?
 - o Can you think of a particular student or group of students that benefit the most from Unite?
 - o How have you benefited from participating in Unite?

One of the primary sponsors of the [apprenticeship program] program is the Army Educational Outreach Program (AEOP). The AEOP needs specific information to create reports and defend funding for its outreach programs.

- 2. We need to understand more about how [apprenticeship program] is helping students know more about STEM career opportunities in the Department of Defense, especially civilian positions.
 - Have you seen any efforts by [apprenticeship program] to educate participants about the Army,
 DoD, or careers in the DoD?
 - o What strategies seem to be the most effective for apprentices in [apprenticeship program]?
 - O Do you have any suggestions for helping [apprenticeship program] teach apprentices about careers in the DoD?

The AEOP needs to know if [apprenticeship program] is teaching students about the other STEM outreach programs that it sponsors.

- First, are you aware of the other programs offered by the AEOP? (e.g., SEAP, CQL, SMART, etc.)
- Have you seen any efforts at [apprenticeship program] to educate adults or students about the other AEOP programs?
- O What seems to work the best? The worst?
- o Any suggestions for helping the AEOP educate apprentices about the other programs?
- 3. The AEOP is trying to make sure that its programs become more effective at reaching adult and youth participants from underserved and underrepresented groups (racial/ethnic groups, low SES, etc.).
 - Have you seen any efforts by [apprenticeship program] to help engage underserved or underrepresented groups of adults and youth?
 - O What strategies seem to work the best? The worst?
 - o Any suggestions for helping Unite reach new populations of adult and youth participants?
- 4. What suggestions do you have for improving [apprenticeship program]?
- 5. Last Chance Have we missed anything? Tell us anything you want us to know that we didn't ask about



6



6 | Appendix D – 21st Century Skills Assessment



*1. Enter the first and last name of your apprentice that you are assessing with this instrument:(*Required)					
*2. Please ind		he PRE (fi	rst) or POST (second) asses	sment you are completing for	this
Select all tha	t apply.				
		Pre			
		Post			
	1				<u>'</u>
±0					
*3. Enter toda	ay's date:(*Red	quired)			
4. Please rate	the Apprentic	e on this (Creativity and Innovation Sk	xill:	
Select one pe	er row.				
	Need improven selects on without eva of others a uses existin without ima new on	nent - e idea duation and/or g ideas agining	Progressing - develops some original ideas; evaluates ideas, but not thoroughly before selection; shows some imagination in shaping ideas but stays within conventional boundaries	Demonstrates mastery - uses a wide range of idea creation techniques to develop several original ideas; elaborates, refines, analyzes and evaluates own ideas in order to improve and maximize creative efforts	Did not observe
Ability to think creatively	0		0	0	0



5. Please rate the Apprentice on this Creativity and Innovation Skill:

Select one per row.

	Needs improvement - does not ask new questions or elaborate on the selected ideas and/or does not contribute to group discussions and/or distracts from group progress	Progressing - considers and uses some feedback but does not seek it out; asks questions but only makes minor tweaks; contributes to group discussions and activities occasionally	Demonstrates mastery - asks new questions and takes different perspectives to elaborate on ideas; seeks and uses group feedback and critique to revise ideas and formulate new ones; contributes to group discussions frequently; takes initiative to ensure all group members are on task	Did not observe
Ability to work creatively with others	0	0	0	0

6. Please rate the Apprentice on this Creativity and Innovation Skill:

Select one per row.					
	Needs improvement - shows a lack of originality and/or understanding	Progressing - makes some attempts of relevant originality; solutions demonstrate some understanding and creativity	Demonstrates mastery - implements innovative ideas to make a tangible and meaningful product; attempts creativity multiple times and understands the cyclical process of small successes and frequent mistakes; product/solution displays unique, detailed perspective	Did not observe	
Ability to implement innovations	0	0	0	0	



7. Please rate the	7. Please rate the Apprentice on this Critical Thinking and Problem Solving Skill:			
Select one per	row.			
Needs improvement - does not use reasoning as appropriate to the situation Progressing - uses one type of reasoning (inductive, deductive, etc.) as appropriate to the situation Demonstrates mastery - uses various types of reasoning (inductive, deductive, etc.) as appropriate to the situation				
Ability to reason effectively	0	0	0	0

8. Please rate the Apprentice on this Critical Thinking and Problem Solving Skill: Select one per row. Progressing -Needs Demonstrates mastery inconsistent in improvement - fails analyzes how parts of a analyzing how parts of to demonstrate whole interact with each Did not a whole interact with how parts of a other to produce overall observe each other to produce whole interact with outcomes in complex overall outcomes in each other systems complex systems Ability to use 0 0 0 0 systems thinking



9. Please rate the Apprentice on this Critical Thinking and Problem Solving Skill:

Select one per row.

	Needs improvement - lacks analysis and evaluation of evidence, arguments, claims, and beliefs and/or lacks alternative points of view and/or lacks connections between information and arguments and/or does not interpret information and draw conclusions and/or does not reflect critically on learning experiences and processes	Progressing - limited analysis and evaluation of evidence, arguments, claims, and beliefs; missing key alternative points of view; missing key connections between information and arguments; interprets information and draws conclusions based on inaccurate analysis; limited reflection on the learning experiences and processes	Demonstrates mastery - effectively analyzes and evaluates evidence, arguments, claims, and beliefs; analyzes and evaluates major alternative points of view; synthesizes and makes connections between information and arguments; interprets information and draws conclusions based on the best analysis; reflects critically on learning experiences and processes	Did not observe
Ability to make judgments and decisions	0	0	0	0

10. Please rate the Apprentice on this Critical Thinking and Problem Solving Skill:

	Needs improvement - does not attempt to solve problems and/or does not identify and ask significant questions that clarify various points of view and lead to better solutions	Progressing - attempts to solve different kinds of non-familiar problems; identifies and asks questions occasionally that clarify a point of view and lead to better solutions	Demonstrates mastery - solves different kinds of non-familiar problems in both conventional and innovative ways; identifies and asks significant questions that clarify various points of view and lead to better solutions	Did not observe
Ability to solve problems	0	0	0	0



11. Please rate the Apprentice on this Communication, Collaboration, Social and Cross-Cultural Skill:

	Needs improvement - does not consistently articulate thoughts and ideas effectively and/or does not listen to others and/or does not consistently communicate with others to instruct, motivate, or persuade and/or utilizes media and technologies in ineffective ways	Progressing - articulates thoughts and ideas occasionally using oral, written and nonverbal communication skills; listens occasionally to decipher meaning, including knowledge, values, attitudes, and intentions; uses communication for some purposes (inform, instruct, motivate, or persuade); utilizes some media and technologies and knows how to judge their effectiveness as well as assess their impact	Demonstrates mastery - articulates thoughts and ideas effectively using oral, written, and nonverbal in a variety of forms and contexts; listens effectively to decipher meaning, including knowledge, values, attitudes and intentions; uses effective communication for a range of purposes (inform, instruct, motivate and persuade); utilizes multiple media and technologies and knows how to judge their effectiveness as well as assess their impact	Did not observe
Ability to communicate clearly	0	0	0	0



12. Please rate the Apprentice on this Communication, Collaboration, Social and Cross-Cultural Skill:

Select one per row.

	Needs improvement - does not work effectively and respectfully with others and/or not willing to be flexible and work toward a common goal and/or not willing to be responsible for shared work and/or does not value the individual contributions of others	Progressing - demonstrates ability to work effectively and respectfully with diverse teams; assumes shared responsibility some of the time for collaborative work and values the individual contributions made by each team member	Demonstrates mastery - demonstrates ability to work effectively and respectfully with diverse teams; exercises flexibility and willingness to be helpful in making necessary compromises to accomplish a common goal; assumes shared responsibility for collaborative work and values the individual contributions made by each team member	Did not observe
Ability to collaborate with others	0	0	0	0

13. Please rate the Apprentice on this Communication, Collaboration, Social and Cross-Cultural Skill:

	Needs improvement - does not contribute to the group or does not allow others to contribute and/or displays disrespect to other members of the group	Progressing - conducts themselves in respectful, professional manner	Demonstrates mastery - knows when it is appropriate to listen and when to speak; conducts themselves in a respectful, professional manner; leverages social and cultural differences to create new ideas and increase both innovation and quality of work	Did not observe
Ability to interact effectively with others	0	0	0	0



Select one per row.

	Needs improvement - does not use time efficiently (time) and effectively (sources) and/or does not evaluate information	Progressing - does not consistently access information efficiently (time) and effectively (sources); does not consistently evaluate information critically and competently	Demonstrates mastery - accesses information efficiently (time) and effectively (sources); evaluates information critically and competently	Did not observe
Ability to access and evaluate information	0	0	0	0

15. Please rate the Apprentice on this Information, Media, and Technological Literacy Skill:

	Needs improvement - does not use information to solve the issue or problem at hand and/or does not attempt to use a wide variety of valid and relevant sources and/or does not apply a fundamental understanding of the ethical/legal issues surrounding the access and use of information	Progressing - does not consistently use information accurately for the issue or problem at hand; does not consistently manage the flow of information from a wide variety of valid and relevant sources; does not apply a fundamental understanding of the ethical/legal issues surrounding the access and use of information	Demonstrates mastery - uses information accurately and creatively for the issue or problem at hand; manages the flow of information from a wide variety of valid and relevant sources; applies a fundamental understanding of the ethical/legal issues surrounding the access and use of information	Did not observe
Ability to use and manage information	0	0	0	0



	Needs improvement - does not understand how media messages are constructed and for what purposes and/or does not examine how individuals interpret messages differently and/or how values and points of view are included or excluded and how media can influence beliefs and behaviors and/or does not apply a fundamental understanding of the ethical/legal issues surrounding the access and use of media	Progressing - does not consistently understand both how and why media messages are constructed and for what purposes; does not consistently examine how individuals interpret messages differently, how values and points of view are included or excluded, and how media can influence beliefs and behaviors; does not apply a fundamental understanding of the ethical/legal issues surrounding the access and use of media	Demonstrates mastery - understands both how and why media messages are constructed and for what purposes; examines how individuals interpret messages differently, how values and points of view are included or excluded, and how media can influence beliefs and behaviors; applies a fundamental understanding of the ethical/legal issues surrounding the access and use of media	Did not observe
Ability to analyze media	0	0	0	0



	Needs improvement - does not utilize the most appropriate media creation tools, characteristics, and conventions and/or does not understand and effectively utilize the most appropriate expressions and interpretations in diverse, multi-cultural environments	Progressing - does not consistently utilize the most appropriate media creation tools, characteristics, and conventions; does not consistently understand and effectively utilize the most appropriate expressions and interpretations in diverse, multi-cultural	Demonstrates mastery - understands and utilizes the most appropriate media creation tools, characteristics, and conventions; understands and effectively utilize the most appropriate expressions and interpretations in diverse, multi-cultural	Did not observe
	environments	environments	environments	
Ability to create media products	0	0	0	0



		Needs improvement - does not use technology as a tool to research, organize, evaluate, and communicate information and/or does not use digital technologies (computers, PDAs, media players, etc.) communication/networ king tools and social networks appropriately to access, manage, integrate, evaluate, and create information to successfully function in a knowledge community and/or does not apply a fundamental understanding of the ethical/legal issues surrounding the access and use of information technologies	Progressing - does not use technology as a tool consistently to research, organize, evaluate, and communicate information; does not consistently use digital technologies (computers, PDAs, media players, etc.) communication/networ king tools and social networks appropriately to access, manage, integrate, evaluate, and create information to successfully function in a knowledge community; does not consistently apply a fundamental understanding of the ethical/legal issues surrounding the access and use of information technologies	Demonstrates mastery - uses technology as a tool to research, organize, evaluate, and communicate information; uses digital technologies (computers, PDAs, media players, etc.) communication/networ king tools and social networks appropriately to access, manage, integrate, evaluate, and create information to successfully function in a knowledge community; applies a fundamental understanding of the ethical/legal issues surrounding the access and use of information technologies	Did not observ e
ap tech (effe	lity to oply nnolo gy ctivel y	0	0	0	0



19. Please rate the Apprentice on this Flexibility, Adaptability, Initiative, and Self-Direction Skill:

Select one per row.

	Needs improvement - does not adapt to varied roles, job responsibilities, schedules and contexts and/or does not work effectively in a climate of ambiguity and changing priorities	Progressing - adapts to varied roles, job responsibilities, schedules and contexts OR works effectively in a climate of ambiguity and changing priorities	Demonstrates mastery - adapts to varied roles, job responsibilities, schedules and contexts AND works effectively in a climate of ambiguity and changing priorities	Did not observe
Ability to adapt to change	0	0	0	0

20. Please rate the Apprentice on this Flexibility, Adaptability, Initiative, and Self-Direction Skill:

Select one per row.					
	Needs improvement - does not incorporate feedback effectively; does not deal positively with praise, setbacks, or criticism; does not understand, negotiate, and balance diverse views and beliefs to reach workable solutions, particularly in multi-cultural environments	Progressing - incorporates feedback effectively; deals positively with praise, setbacks, and criticism; does not understand, negotiate, and balance diverse views and beliefs to reach workable solutions, particularly in multi-cultural environments	Demonstrates mastery - incorporates feedback effectively; deals positively with praise, setbacks, and criticism; understands, negotiate, and balance diverse views and beliefs to reach workable solutions, particularly in multi-cultural environments	Did not observe	
Ability to be flexible	0	0	0	0	



21. Please rate the Apprentice on this Flexibility, Adaptability, Initiative, and Self-Direction Skill:

Select one per row.

	Needs improvement - does not set goals with tangible and intangible success criteria; does not balance tactical (short-term) and strategic (long-term) goals; does not utilize time and manage workload effectively	Progressing - does not set goals with tangible and intangible success criteria; does not balance tactical (short-term) and strategic (long-term) goals; utilizes time and manage workload effectively	Demonstrates mastery - sets goals with tangible and intangible success criteria; balances tactical (short-term) and strategic (long-term) goals; utilizes time and manage workload effectively	Did not observe
Ability to manage goals and time	0	0	0	0

22. Please rate the Apprentice on this Flexibility, Adaptability, Initiative, and Self-Direction Skill:

Select one per row.					
	Needs improvement - does not monitor, define, or prioritize and does not complete tasks without direct oversight	Progressing - occasionally monitors, defines, prioritizes and completes tasks without direct oversight.	Demonstrates mastery - monitors, defines, prioritizes and completes tasks without direct oversight.	Did not observe	
Ability to work independently	0	0	0	0	



 $23. \ Please \ rate \ the \ Apprentice \ on \ this \ Flexibility, \ Adaptability, \ Initiative, \ and \ Self-Direction \ Skill:$

	Needs improvement - does not go beyond basic mastery of skills and curriculum to explore and expand one's own learning and opportunities; does not demonstrate initiative to advance skill levels toward a professional level; does not demonstrate commitment to learning as a lifelong process; does not reflect critically on past experiences in order to inform future progress	Progressing - goes beyond basic mastery of skills and curriculum to explore and expand one's own learning and opportunities; demonstrates initiative to advance skill levels toward a professional level; does not demonstrate commitment to learning as a lifelong process; does not reflect critically on past experiences in order to inform future progress	Demonstrates mastery - goes beyond basic mastery of skills and curriculum to explore and expand one's own learning and opportunities; demonstrates initiative to advance skill levels toward a professional level; demonstrates commitment to learning as a lifelong process; reflects critically on past experiences in order to inform future progress	Did not observe
Ability to be self- directed learner	0	0	0	0



24. Please rate the Apprentice on this Productivity, Accountability, Leadership, and Responsibility Skill:

	Needs improvement - does not set appropriate goals; no plan or management strategy is created to achieve the intended result	Progressing - sets goals, but does not complete them in a timely manner; manages work with an incomplete plan to achieve the intended result	Demonstrates mastery - sets and meets goals, even in the face of obstacles and competing pressures; prioritizes, plans and manages work to achieve the intended result	Did not observe
Ability to manage projects	0	0	0	0



25. Please rate the Apprentice on this Productivity, Accountability, Leadership, and Responsibility Skill:

				1
	Needs improvement - demonstrates less than half of the attributes associated with producing high quality products including abilities to: work positively and ethically; manage time and projects effectively; appropriately multi- task; participate actively; reliable and punctual; present oneself professionally with proper etiquette; collaborate and cooperate effectively with teams; respect and appreciate team diversity; be accountable for results.	Progressing - demonstrates more than half of the attributes associated with producing high quality products including abilities to: work positively and ethically; manage time and projects effectively; appropriately multi- task; participate actively; reliable and punctual; present oneself professionally with proper etiquette; collaborate and cooperate effectively with teams; respect and appreciate team diversity; be accountable for results.	Demonstrates mastery - demonstrates all of the attributes associated with producing high quality products including abilities to: work positively and ethically; manage time and projects effectively; appropriately multi- task; participate actively; reliable and punctual; present oneself professionally with proper etiquette; collaborate and cooperate effectively with teams; respect and appreciate team diversity; be accountable for results.	Did not observe
Ability to produce results	0	0	0	0



26. Please rate the Apprentice on this Productivity, Accountability, Leadership, and Responsibility Skill:

Select one per row.

	Needs improvement - shows no use of interpersonal skills and/or problem solving skills	Progressing - uses interpersonal and problem solving skills to work toward a goal; leverages strengths of others to accomplish a goal	Demonstrates mastery - uses interpersonal and problem solving skills to influence and guide others toward a goal; leverages strengths of others to accomplish a goal; inspires others to reach their very best via example and selflessness; demonstrates integrity and ethical behavior in using influence and power	Did not observe
Ability to guide and lead others	0	0	0	0

 $27. \ Please \ rate \ the \ Apprentice \ on \ this \ Productivity, \ Accountability, \ Leadership, \ and \ Responsibility \ Skill:$

	Needs improvement - does not act responsibly on a consistent basis	Progressing - acts responsibly with the interests of the group or project in mind	Demonstrates mastery - acts responsibly with the interests of the larger community in mind	Did not observe
Ability to be responsible to others	0	0	0	0



7 | Appendix E – Sample Apprentice Questionnaire



Contact Information						
Please ver	fy the following information:					
*First Nam	ne:					
*Last Nam	e:					
*Email Address:						
All fields with an asterisk (*) are required.						
*1. Do you	agree to participate in this survey? (required)(*Required	l)				
Select one.						
O Yes, I	agree to participate in this survey	(Go to q	uestion number 2.)			
O No, 10	do not wish to participate in this survey	Go to er	nd of chapter			
*4. What is	s your current grade level in school? (select one)(*Requir	ed)				
Select one.						
0	College freshman					
0	College sophomore					
0	College junior					
0	College senior					
0	Choose not to report					
0	Other, (specify)::					



*6. How often did you do use these STEM practices in school over the past year?(*Required)

	Not at all	At least once	Monthly	Weekly	Every day
*Work with a STEM researcher or company on a real world STEM research project	0	0	0	0	0
*Work with a STEM researcher on a research project of your own choosing	0	0	0	0	0
*Design my own research or investigation based on my own question(s)	0	0	0	0	0
*Present my STEM reearch to a panel of judges from industry or the military	0	0	0	0	0
*Interact with STEM researchers	0	0	0	0	0
*Use laboratory procedures and tools	0	0	0	0	0
*Identify questions or problems to investigate	0	0	0	0	0
*Design and carry out an investigation	0	0	0	0	0
*Analyze data or information and draw conclusions	0	0	0	0	0
*Work collaboratively as part of a team	0	0	0	0	0
*Build or make a computer model	0	0	0	0	0
*Solve real world problems	0	0	0	0	0



*7. How often did you use these STEM practices in your Apprenticeship program this year?(*Required)

	Not at all	At least once	Monthly	Weekly	Every day
*Work with a STEM researcher or company on a real world STEM research project	0	0	0	0	0
*Work with a STEM researcher on a research project of your own choosing	0	0	0	0	0
*Design my own research or investigation based on my own question(s)	0	0	0	0	0
*Present my STEM reearch to a panel of judges from industry or the military	0	0	0	0	0
*Interact with STEM researchers	0	0	0	0	0
*Use laboratory procedures and tools	0	0	0	0	0
*Identify questions or problems to investigate	0	0	0	0	0
*Design and carry out an investigation	0	0	0	0	0
*Analyze data or information and draw conclusions	0	0	0	0	0
*Work collaboratively as part of a team	0	0	0	0	0
*Build or make a computer model	0	0	0	0	0
*Solve real world problems	0	0	0	0	0



*8. As a result of your apprenticeship experience, how much did you GAIN in your STEM Knowledge?(*Required)

	No gain	A little gain	Some gain	Large gain
*In depth knowledge of a STEM topic(s)	0	0	0	0
*Knowledge of research conducted in a STEM topic or field	0	0	0	0
*Knowledge of research processes, ethics, and rules for conduct in STEM	0	0	0	0
*Knowledge of how scientists and engineers work on real problems in STEM	0	0	0	0
*Knowledge of what everyday research work is like in STEM	0	0	0	0



*9. As a result of your apprenticeship experience, how much did you GAIN in your ability to do STEM?(*Required)

	No gain	A little gain	Some gain	Large gain
*Defining a problem that can be solved by developing a new or improved product or process	0	0	0	0
*Creating a hypothesis or explanation that can be tested in an experiment/problem	0	0	0	0
*Using my knowledge and creativity to suggest a solution to a problem	0	0	0	0
*Making a model to show how something works	0	0	0	0
*Designing procedures or steps for an experiment or designing a solution that works	0	0	0	0
*Identifying the limitations of the methods and tools used for collecting data	0	0	0	0
*Carrying out an experiment and recording data accurately	0	0	0	0
*Creating charts or graphs to display data and find patterns	0	0	0	0
*Considering multiple interpretations of data to decide if something works as intended	0	0	0	0
*Supporting an explanation with STEM knowledge	0	0	0	0
*Identifying the strengths and limitations of data or arguments presented in technical or STEM texts	0	0	0	0
*Presenting an argument that uses data and/or findings from an experiment or investigation	0	0	0	0
*Defending an argument based upon findings from an experiment or other data	0	0	0	0
*Integrating information from technical or STEM texts and other media to support your explanation of an experiment or solution to problem	0	0	0	0



*10. As a result of your apprenticeship experience, how much did you GAIN in each of the 21st Century skills/abilities?(*Required)

	No gain	A little gain	Some gain	Large gain
*Thinking creatively	0	0	0	0
*Working creatively with others	0	0	0	0
*Using my creative ideas to make a product	0	0	0	0
*Thinking about how systems work and how parts interact with each other	0	0	0	0
*Evaluating others' evidence, arguments, and beliefs	0	0	0	0
*Solving problems	0	0	0	0
*Communicating clearly (written and oral) with others	0	0	0	0
*Collaborating with others effectively and respectfully in diverse teams	0	0	0	0
*Interacting effectively in a respectful and professional manner	0	0	0	0
*Accessing and evaluating information efficiently (time) and critcally (evaluates sources)	0	0	0	0
*Analyzing media (news) - understanding points of view in the media	0	0	0	0
*Creating media products like videos, blogs, social media	0	0	0	0
*Use technology as a tool to research, organize, evaluate, and communicate information	0	0	0	0
*Adapting to change when things do not go as planned	0	0	0	0
*Incorporating feedback into my work effectively	0	0	0	0
*Setting goals and using time wisely	0	0	0	0
*Working independently and completing tasks on time	0	0	0	0
*Taking initiative and doing work without being told to	0	0	0	0
*Prioritizing, planning, and managing projects to achieve completion	0	0	0	0



*10. As a result of your apprenticeship experience, how much did you GAIN in each of the 21st Century skills/abilities?(*Required)					
*Producing results - sticking with a task until it is finished O O O					
*Leading and guiding others in a team or group	0	0	0	0	
*Being responsible to others - thinking about the larger community					

*11. As a result of your apprenticeship experience, how much did you GAIN in your confidence to do STEM?(*Required)

	No gain	A little gain	Some gain	Large gain
*Interest in a new STEM topic	0	0	0	0
*Interest in pursuing a STEM career	0	0	0	0
*Sense of accomplishing something in STEM	0	0	0	0
*Feeling prepared for more challenging STEM activities	0	0	0	0
*Confidence to try out new ideas or procedures on my own in a STEM project	0	0	0	0
*Desire to build relationships with mentors who work in STEM	0	0	0	0



*12. AS A RESULT OF YOUR APPRENTICESHIP experience, are you MORE or LESS likely to engage in the following activities in science, technology, engineering, or mathematics (STEM) outside of school requirements or activities?(*Required)

	Much less likely	Less likely	About the same before and after	More likely	Much more likely
*Watch or read non-fiction STEM	0	0	0	0	0
*Tinker (play) with a mechanical or electrical device	0	0	0	0	0
*Work on solving mathematical or scientific puzzles	0	0	0	0	0
*Use a computer to design or program something	0	0	0	0	0
*Talk with friends or family about STEM	0	0	0	0	0
*Mentor or teach other students about STEM	0	0	0	0	0
*Help with a community service project related to STEM	0	0	0	0	0
*Participate in a STEM camp, club, or competition	0	0	0	0	0
*Take an elective (not required) STEM class	0	0	0	0	0
*Work on a STEM project or experiment in a university or professional setting	0	0	0	0	0



*13. How SATISFIED were you with the following Apprenticeship Program features?(*Required)

	Did not experience	Not at all	A little	Somewhat	Very much
*Applying or registering for the program	0	0	0	0	0
*Other administrative tasks (e.g. security clearances, issuing CAC cards)	0	0	0	0	0
*Communicating with your host site organizers	0	0	0	0	0
*The physical location(s) of Apprenticeship Program activities	0	0	0	0	0
*The variety of STEM topics available to you in the Apprenticeship Program	0	0	0	0	0
*Teaching or mentoring provided during Apprenticeship Program activities	0	0	0	0	0
*Amount of stipend (payment)	0	0	0	0	0
Timeliness of receiving stipend (payment)	0	0	0	0	0
*Research abstract preparation requirements	0	0	0	0	0



*14	1. How much input did you have in selecting your Apprenticeship Program research project?(*Required)
Sele	ect one.
0	I did not have a project
0	I was assigned a project by my mentor
0	I worked with my mentor to design a project
0	I had a choice among various projects suggested by my mentor
0	I worked with my mentor and members of a research team to design a project
0	I designed the entire project on my own
0	I worked on various projects for other mentors

*15. How often was your mentor available to you during the Apprenticeship Program?(*Required) Select one. I did not have a mentor The mentor was never available The mentor was available less than half of the time The mentor was available about half of the time of my project The mentor was available more than half of the time The mentor was always available

*16. To what extent did you work as part of a group or team during the Apprenticeship Program?(*Required)

Select one.

- O I worked alone (or alone with my research mentor)
- O I worked with others in a shared laboratory or other space, but we worked on different projects
- O I worked alone on my project and I met with others regularly for general reporting or discussion
- I worked alone on a project that was closely connected with projects of others in my group
- I worked with a group who all worked on the same project



*17. How SATISFIED were you with each of the following:(*Required)

	Did not experience	Not at all	A little	Somewhat	Very much
*My working relationship with my mentor	0	0	0	0	0
*My working relationship with the group or team	0	0	0	0	0
*The amount of time I spent doing meaningful research	0	0	0	0	0
*The amount of time I spent with my research mentor	0	0	0	0	0
*The research experience overall	0	0	0	0	0



*18. The list below includes effective teaching and mentoring strategies. From the list, please indicate which strategies that your mentor(s) used when working with you in the Apprenticeship Program:(*Required)

	Yes - my mentor used this strategy with me	No - my mentor did not use this strategy with me
*Helped me become aware of STEM in my everyday life	0	0
*Helped me understand how I can use STEM to improve my community	0	0
*Used a variety of strategies to help me learn	0	0
*Gave me extra support when I needed it	0	0
*Encouraged me to share ideas with others who have different backgrounds or viewpoints than I do	0	0
*Allowed me to work on a team project or activity	0	0
*Helped me learn or practice a variety of STEM skills	0	0
*Gave me feedback to help me improve in STEM	0	0
*Talked to me about the education I need for a STEM career	0	0
*Recommended Army Educational Outreach Programs that match my interests	0	0
*Discussed STEM careers with the DoD or government	0	0



*19. Which of the following statements apply to your research experience in the Apprenticeship Program (Choose ALL that apply)(*Required)
Select all that apply.
□ I presented a talk or poster to other students or faculty
□ I presented a talk or poster at a professional symposium or conference
□ I attended a symposium or conference
□ I wrote or co-wrote a paper that was/will be published in a research journal
□ I wrote or co-wrote a technical paper or patent
□ I will present a talk or poster to other students or faculty
□ I will present a talk or poster at a professional symposium or conference
□ I will attend a symposium or conference
□ I will write or co-write a paper that was/will be published in a research journal
□ I will write or co-write a technical paper or patent
□ I won an award or scholarship based on my research
*20. After you have participated in your Apprenticeship Program, how far do you want to go in school?(*Required)
Select one.
O Go to a trade or vocational school
O Go to college for a little while
O Finish college (get a Bachelor's degree)
O Get more education after college
O Get a master's degree
O Get a Ph.D.
O Get a medical-related degree (M.D.), veterinary degree (D.V.M), or dental degree (D.D.S)
O Get a combined M.D. / Ph.D.
O Get another professional degree (law, business, etc.)



*21. How interested are you in participating in the following programs in the future?(*Required)	
Select one per row.	

	I've never heard of this program	Not at all	A little	Somewhat	Very much
*College Qualified Leaders (CQL)	0	0	0	0	0
*Undergraduate Research Apprenticeship Program (URAP)	0	0	0	0	0
*Science Mathematics, and Research for Transformation (SMART) College Scholarship	0	0	0	0	0
*National Defense Science & Engineering Graduate (NDSEG) Fellowship	0	0	0	0	0
*GEMS Near Peer Mentor Program	0	0	0	0	0

*22. How many jobs/careers in STEM did yo	ou learn about in your	Apprenticeship Program?	?(*Required)
-------------------------------------------	------------------------	-------------------------	--------------

Select one.

0	None
0	1
0	2
0	3
0	4
0	5 or more

*23. How many Army or Department of Defense (DoD) STEM jobs/careers did you learn about in your Apprenticeship Program?(*Required)

Select one.

0	None
0	1
0	2
0	3
0	4
0	5 or more



*24. How much do you agree or disagree with the following statements about Department of Defense (DoD) researchers and research:(*Required)

Select one per row.

	Strongly Disagree	Disagree	Neither Agree nor Disagree	Agree	Strongly Agree
*DoD researchers advance science and engineering fields	0	0	0	0	0
*DoD researchers develop new, cutting edge technologies	0	0	0	0	0
*DoD researchers solve real-world problems	0	0	0	0	0
*DoD research is valuable to society	0	0	0	0	0

*25. How much did each of the following resources help you learn about Army Educational Outreach Programs (AEOPs)?(*Required)

	Did not experience	Not at all	A little	Somewhat	Very much
*Army Educational Outreach Program (AEOP) website	0	0	0	0	0
*AEOP on Facebook, Twitter or other social media	0	0	0	0	0
*AEOP brochure	0	0	0	0	0
*My Apprenticeship Mentor	0	0	0	0	0
*Presentations or information shared through the Apprenticeship Program	0	0	0	0	0
*Participation in the Apprenticeship Program	0	0	0	0	0



*26. How much did each of the following resources help you learn about STEM careers in the Army or Department of Defense (DoD)?(*Required)

	Did not experience	Not at all	A little	Somewhat	Very much
*Army Educational Outreach Program (AEOP) website	0	0	0	0	0
*AEOP on Facebook, Twitter or other social media	0	0	0	0	0
*Army Research Office (ARO) website	0	0	0	0	0
*AEOP brochure	0	0	0	0	0
*My Apprenticeship Program mentor	0	0	0	0	0
*Presentations or information shared in the Apprenticeship Program	0	0	0	0	0
*Participation in the Apprenticeship Program	0	0	0	0	0



*27. Which of the following statements describe you after participating in the Apprenticeship Program?(*Required)

	Disagree - This did not happen	Disagree - This happened but not because of CQL	Agree - CQL contributed	Agree - CQL was primary reason
*I am more confident in my STEM knowledge, skills, and abilities	0	0	0	0
*I am more interested in participating in STEM activities outside of school requirements	0	0	0	0
*I am more aware of other AEOPs	0	0	0	0
*I am more interested in participating in other AEOPs	0	0	0	0
*I am more interested in taking STEM classes in school	0	0	0	0
*I am more interested in earning a STEM degree	0	0	0	0
*I am more interested in pursuing a career in STEM	0	0	0	0
*I am more aware of Army or DoD STEM research and careers	0	0	0	0
*I have a greater appreciation of Army or DoD STEM research	0	0	0	0
*I am more interested in pursuing a STEM career with the Army or DoD	0	0	0	0



*28. What are the three most important ways that the Apprenticeship Program you?(*Required)	n has helped
*Benefit #1:	
*Benefit #2:	
*Benefit #3:	
*29. What are the three ways that the Apprenticeship Program should be important participants? (*Required)	roved for future
*Improvement #1:	
*Improvement #2:	
*Improvement #3:	
*30. Please tell us about your overall satisfaction with your Apprenticeship Pro experience.(*Required)	gram





8 | Appendix F – Sample Mentor Questionnaire



Contact In	<u>formation</u>						
Please veri	fy the following information:						
*First Name:							
*Last Nam	*Last Name:						
*Email Add	*Email Address:						
All fields w	ith an asterisk (*) are required.						
*1. Do you	agree to participate in this survey? (required)(*Required)						
Select one.							
O Yes,	I agree to participate in this survey						
O No,	O No, I do not wish to participate in this survey						
2. Please p	rovide your email address: (optional)						
*3. What is	s your gender?(*Required)						
Select one.							
0	Male						
0	Female						



0	Choose not to report

*4. W	hat is your race or ethnicity?(*Required)
Select	one.
0	Hispanic or Latino
0	Asian
0	Black or African American
0	Native American or Alaska Native
0	Native Hawaiian or Other Pacific Islander
0	White
0	Choose not to report
0	Other race or ethnicity, (specify)::
1	1



*5.	Which of the following BEST describes your current occupation (select ONE)(*Required)
Sel	ect one.
0	Scientist, Engineer, or Mathematician in training (undergraduate or graduate student, etc.)
0	Scientist, Engineer, or Mathematics professional
0	Other, (specify)::
*6.	Which of the following best describes your primary area of research or work?(*Required)
Sel	ect one.
0	Physical science (physics, chemistry, astronomy, materials science, etc.)
0	Biological science
0	Earth, atmospheric, or oceanic science
0	Environmental science
0	Computer science
0	Technology
0	Engineering
0	Mathematics or statistics
0	Medical, health, or behavioral science
0	Social Science (psychology, sociology, anthropology)
0	Other, (specify)::



*7. At which of the following CQL sites did you participate? (Select ONE)(*Required) Select one. O ALABAMA – U.S. Army Aviation & Missile Research, Development & Engineering Center (AMRDEC) -Redstone, AL CALIFORNIA - U.S. Army Research Laboratory (ARL - PLAYA VISTA) - Playa Vista, CA O GEORGIA – U.S. Army Criminal Investigation Command - Defense Forensic Science Center (DFSC) – Forest Park, GA FLORIDA - U.S. Army Research Laboratory (ARL - ORLANDO) - Orlando, FL O ILLINOIS – U.S. Army Engineer Research & Development Center – Construction Engineering Research Laboratory (ERDC-CERL) - Champaign, IL O ILLINOIS - U.S. Army Edgewood Chemical Biological Center (ECBC - ROCK ISLAND) Rock Island Arsenal, ILLINOIS - U.S. Army Research Laboratory (ARL - Central) - Chicago, IL MARYLAND – U.S. Army Medical Research Institute of Chemical Defense (USAMRICD) – Aberdeen Proving Ground/Edgewood, MD MARYLAND – U.S. Army Center for Environmental Health Research (USACEHR) – Fort Detrick, MD MARYLAND – U.S. Army Medical Research Institute of Infectious Diseases (USAMRIID) – Fort Detrick, MD O MARYLAND – U.S. Army Medical Research and Materiel Command – Walter Reed Army Institute of Research (WRAIR) – Silver Spring, MD MARYLAND – U.S. Army Research Laboratory (ARL) – Aberdeen Proving Ground, MD MARYLAND – U.S. Army Research Laboratory (ARL) – Adelphi, MD O MARYLAND - U.S. Army Edgewood Chemical Biological Center (ECBC - APG) - Aberdeen Proving Ground, MD MASSACHUSETTS - U.S. Army Research Laboratory (ARL-NE) - Boston, MA O MISSISSIPPI – U.S. Army Engineer Research & Development Center (ERDC) – Vicksburg, MS TEXAS - U.S. Army Research Laboratory (ARL - South) - Austin, TX O VIRGINIA – U.S. Army Engineer Research & Development Center - Geospatial Research Laboratory (ERDC-GRL) - Alexandria, VA



*8. Whic	h of the following BEST describes your role during the apprenticeship program?(*Required)					
Select on	e.					
0	Research Mentor					
0	Research Team Member					
0	Other, (specify)::					
9. How m	9. How many apprenticeship participants did you work with this year?					
	students.					



	*10. LEARNED ABOUT AEOP - How did you learn about AEOP Apprenticeship Programs? (Check all that apply)(*Required)						
Sel	ect all that apply.						
	Army Educational Outreach Program (AEOP) website						
	AEOP on Facebook, Twitter, Pinterest, or other social media						
	A STEM conference or STEM education conference						
	An email or newsletter from school, university, or a professional organization						
	Past participant						
	A student						
	A colleague						
	My supervisor or superior						
	An AEOP site host or director						
	Workplace communications						
	Someone who works with the Department of Defense (Army, Navy, Air Force)						
	Other, (specify)::						



*11. PAST PARTICIPATION - How many times have YOU PARTICIPATED in any of the following Army Educational Outreach Programs (AEOPs) in any capacity? If you have heard of an AEOP but never participated select "Never." If you have not heard of an AEOP select "Never heard of it." (*Required)

	Never	Once	Twice	Three or more times	I've never heard of this
*Camp Invention	0	0	0	0	0
*eCYBERMISSION	0	0	0	0	0
*Junior Solar Sprint (JSS)	0	0	0	0	0
*Junior Science & Humanities Symposium (JSHS)	0	0	0	0	0
*Gains in the Education of Mathematics and Science (GEMS)	0	0	0	0	0
*GEMS Near Peers	0	0	0	0	0
*UNITE	0	0	0	0	0
*Science & Engineering Apprenticeship Program (SEAP)	0	0	0	0	0
*Research & Engineering Apprenticeship Program (REAP)	0	0	0	0	0
*High School Apprenticeship Program (HSAP)	0	0	0	0	0
*College Qualified Leaders (CQL)	0	0	0	0	0
*Undergraduate Research Apprenticeship Program (URAP)	0	0	0	0	0
*Science Mathematics, and Research for Transformation (SMART) College Scholarship	0	0	0	0	0
*National Defense Science & Engineering Graduate (NDSEG) Fellowship	0	0	0	0	0



*12. STEM PRACTICES - How often did YOUR apprentice(s) have opportunities to do each of the following in the program?(*Required)

	Not at all	At least once	A few times	Most days	Every day
*Work with a STEM researcher or company on a real world STEM research project	0	0	0	0	0
*Work with a STEM researcher on a research project of their own choosing	0	0	0	0	0
*Design their own research or investigation based on their own question(s)	0	0	0	0	0
*Present their STEM research to a panel of judges from industry or the military	0	0	0	0	0
*Interact with STEM researchers	0	0	0	0	0
*Use laboratory procedures and tools	0	0	0	0	0
*Identify questions or problems to investigate	0	0	0	0	0
*Design and carry out an investigation	0	0	0	0	0
*Analyze data or information and draw concusions	0	0	0	0	0
*Work collaboratively as part of a team	0	0	0	0	0
*Build or make a computer model	0	0	0	0	0
*Solve real world problems	0	0	0	0	0



*13. STEM KNOWLEDGE - AS A RESULT OF THEIR PROGRAM EXPERIENCE, how much did your apprentice(s) GAIN in the following areas?(*Required)

	No gain	Small gain	Medium gain	Large gain
*In depth knowledge of a STEM topic(s)	0	0	0	0
*Knowledge of research conducted in a STEM topic or field	0	0	0	0
*Knowledge of research processes, ethics, and rules for conduct in STEM	0	0	0	0
*Knowledge of how professionals work on real problems in STEM	0	0	0	0
*Knowledge of what everyday research work is like in STEM	0	0	0	0



*14. STEM SKILLS - AS A RESULT OF THEIR PROGRAM EXPERIENCE, how much did your apprentice(s) GAIN in their abilities to do each of the following?(*Required)

	No gain	Small gain	Medium gain	Large gain
*Defining a problem that can be solved by developing a new or improved product or process	0	0	0	0
*Creating a hypothesis aor explanation that can be tested in an experiment	0	0	0	0
*Using my knowledge and creativity to suggest a solution to a problem	0	0	0	0
*Making a model to show how something works	0	0	0	0
*Designing procedures or steps for an experiment or designing a solution that works	0	0	0	0
*Identifying the limitations of the methods and tools used for collecting data	0	0	0	0
*Carrying out an experiment and recording data accurately	0	0	0	0
*Creating charts or graphs to display data and find patterns	0	0	0	0
*Considering multiple interpretations of data to decide if something works as intended	0	0	0	0
*Supporting an explanation with STEM knowledge	0	0	0	0
*Identifying the strengths and limitations of data or arguments presented in technical or STEM texts	0	0	0	0
*Presenting an argument that uses data and/or findings from an experiment or investigation	0	0	0	0
*Defending an argument based upon findings from an experiment or other data	0	0	0	0
*Integrating information from technical or STEM texts and other media to support your explanation of an experiment or	0	0	0	0



*15. 21st CENTURY SKILLS - AS A RESULT OF THE APPRENTICESHIP PROGRAM EXPERIENCE, how much did your apprentice(s) GAIN (on average) in the skills/abilities listed below?(*Required)

	No gain	Small gain	Medium gain	Large gain
*Thinking creatively	0	0	0	0
*Working creatively with others	0	0	0	0
*Using my creative ideas to make a product	0	0	0	0
*Thinking about how systems work and how parts interact with each other	0	0	0	0
*Evaluating others' evidence, arguments, and beliefs	0	0	0	0
*Solving problems	0	0	0	0
*Communicating clearly (written and oral) with others	0	0	0	0
*Collaborating with others effectively and respectfully in diverse teams	0	0	0	0
*Interacting effectively in a respectful and professional manner	0	0	0	0
*Accessing and evaluating information efficiently (time) and critically (evaluates sources)	0	0	0	0
*Analyzing media (news) and understanding points of view in the media	0	0	0	0



*15. 21st CENTURY SKILLS - AS A RESULT OF THE APPRENTICESHIP PROGRAM EXPERIENCE, how much did your apprentice(s) GAIN (on average) in the skills/abilities listed below?(*Required)

*Creating media products like videos, blogs, social media	0	0	0	0
*Using technology as a tool to research, organize, evaluate, and communicate information	0	0	0	0
*Adapting to change when things do not go as planned	0	0	0	0
*Incorporating feedback into my work effectively	0	0	0	0
*Setting goals and using time wisely	0	0	0	0
*Working independently and completing tasks on time	0	0	0	0
*Taking initiative and doing work without being told to	0	0	0	0
*Prioritizing, planning, and managing projects to achieve completion	0	0	0	0
*Producing results - sticking with a task until it is finished	0	0	0	0
*Leading and guiding others in a team or group	0	0	0	0
*Being responsible to others - thinking about the larger community	0	0	0	0



*16. MENTORING STRATEGIES - The list below describes mentoring strategies that are effective ways to establish the relevance of learning activities for students. From the list below, please indicate which strategies you used when working with your apprentice(s).(*Required)

	Yes - I used this strategy	No - I did not use this strategy
*Become familiar with my student(s) background and interests at the beginning of the CQL experience	0	0
*Giving students real-life problems to investigate or solve	0	0
*Selecting readings or activities that relate to students' backgrounds	0	0
*Encouraging students to suggest new readings, activities, or projects	0	0
*Helping students become aware of the role(s) that STEM plays in their everyday lives	0	0
*Helping students understand how STEM can help them improve their own community	0	0
*Asking students to relate real-life events or activities to topics covered in CQL	0	0



*17. MENTORING STRATEGIES - The list below describes mentoring strategies that are effective ways to support the diverse needs of students as learners. From the list below, please indicate which strategies you used when working with your apprentice(s).(*Required)

	Yes - I used this strategy	No - I did not use this strategy
*Identify the different learning styles that my student (s) may have at the beginning of the CQL experience	0	0
*Interact with students and other personnel the same way regardless of their background	0	0
*Use a variety of teaching and/or mentoring activities to meet the needs of all students	0	0
*Integrating ideas from education literature to teach/mentor students from groups underrepresented in STEM	0	0
*Providing extra readings, activities, or learning support for students who lack essential background knowledge or skills	0	0
*Directing students to other individuals or programs for additional support as needed	0	0
*Highlighting under-representation of women and racial and ethnic minority populations in STEM and/or their contributions in STEM	0	0



*18. MENTORING STRATEGIES - The list below describes mentoring strategies that are effective ways to support students development of collaboration and interpersonal skills. From the list below, please indicate which strategies you used when working with your apprentice(s).(*Required)

	Yes - I used this strategy	No - I did not use this strategy
*Having my student(s) tell other people about their backgrounds and interests	0	0
*Having my student(s) explain difficult ideas to others	0	0
*Having my student(s) listen to the ideas of others with an open mind	0	0
*Having my student(s) exchange ideas with others whose backgrounds or viewpoints are different from their own	0	0
*Having my student(s) give and receive constructive feedback with others	0	0
*Having students work on collaborative activities or projects as a member of a team	0	0
*Allowing my student(s) to resolve conflicts and reach agreement within their team	0	0



*19. MENTORING STRATEGIES - The list below describes mentoring strategies that are effective ways to support students' engagement in "authentic" STEM activities. From the list below, please indicate which strategies you used when working with your apprentice(s).(*Required)

	Yes - I used this strategy	No - I did not use this strategy
*Teaching (or assigning readings) about specific STEM subject matter	0	0
*Having my student(s) search for and review technical research to support their work	0	0
*Demonstrating laboratory/field techniques, procedures, and tools for my student(s)	0	0
*Supervising my student(s) while they practice STEM research skills	0	0
*Providing my student(s) with constructive feedback to improve their STEM competencies	0	0
*Allowing students to work independently to improve their self-management abilities	0	0
*Encouraging students to learn collaboratively (team projects, team meetings, journal clubs, etc.)	0	0
*Encouraging students to seek support from other team members	0	0



*20. MENTORING STRATEGIES - This list describes mentoring strategies that are effective ways to support students' STEM educational and career pathways. From this list, please indicate which strategies you used when working with your apprentice(s)(*Required)

	Yes - I used this strategy	No - I did not use this strategy
*Asking my student(s) about their educational and/or career goals	0	0
*Recommending extracurricular programs that align with students' goals	0	0
*Recommending Army Educational Outreach Programs that align with students' goals	0	0
*Providing guidance about educational pathways that will prepare my student(s) for a STEM career	0	0
*Discussing STEM career opportunities within the DoD or other government agencies	0	0
*Discussing STEM career opportunities in private industry or academia	0	0
*Discussing the economic, political, ethical, and/or social context of a STEM career	0	0
*Recommending student and professional organizations in STEM to my student(s)	0	0
*Helping students build a professional network in a STEM field	0	0
*Helping my student(s) with their resume, application, personal statement, and/or interview preparations	0	0



*21. PROGRAM SATISFACTION - How SATISFIED were you with the following apprenticeship program features?(*Required)

	Did not experience	Not at all	A little	Somewhat	Very much
*Application or registration process	0	0	0	0	0
*Other administrative tasks (in-processing, network access, etc.)	0	0	0	0	0
*Communicating with Rochester Institute of Technology (RIT)	0	0	0	0	0
*Communicating with program organizers	0	0	0	0	0
*Support for instruction or mentorship during program activities	0	0	0	0	0
*Amount of stipends for apprentices (payment)	0	0	0	0	0
*Timeliness of stipend payment to apprentices	0	0	0	0	0
*Research abstract preparation requirements	0	0	0	0	0
*Research presentation process	0	0	0	0	0



*22. PROGRAM FEATURES - Which of the following were used for the purpose of recruiting your student(s) for apprenticeships? (select ALL that apply)(*Required)
Select all that apply.
Applications from Rochester Institute of Technology (RIT) or the AEOP
Personal acquaintance(s) (friend, family, neighbor, etc.)
□ Colleague(s) in my workplace
☐ K-12 school teacher(s) outside of my workplace
☐ University faculty outside of my workplace
☐ Informational materials sent to K-12 schools or Universities outside of my workplace
Communication(s) generated by a K-12 school or teacher (newsletter, email blast, website)
Communication(s) generated by a university or faculty (newsletter, email blast, website)
□ STEM or STEM Education conference(s) or event(s)
Organization(s) that serve underserved or underrepresented populations
☐ The student contacted me (the mentor) about the program
☐ I do not know how student(s) were recruited for CQL
Other, (specify)::



*23. PROGRAM activities?(*Red	1 FEATURES - Which category best describes the focus of your apprentice(s) quired)	-
Select one.		
0	Science	
0	Technology	
0	Engineering	
0	Mathematics	

*24. FUTURE INTEREST - Which of the following AEOPs did YOU EXPLICITLY DISCUSS with your
apprentice(s) during the apprenticeship (check ALL that apply)(*Required)

	Yes - I discussed this program with my student(s)	No - I did not discuss this program with my student(s)
*College Qualified Leaders (CQL)	0	0
*GEMS Near Peer Mentor Program	0	0
*Undergraduate Research Apprenticeship Program (URAP)	0	0
*Science Mathematics, and Research for Transformation (SMART) College Scholarship	0	0
*National Defense Science & Engineering Graduate (NDSEG) Fellowship	0	0
*I discussed AEOP with my student(s) but did not discuss any specific program	0	0



*25. DoD RESEARCH - How much do you agree or disagree with the following statements about Department of Defense (DoD) researchers and research?(*Required)

	Strongly Disagree	Disagree	Neither Agree nor Disagree	Agree	Strongly Agree
*DoD researchers advance science and engineering fields	0	0	0	0	0
*DoD researchers develop new, cutting edge technologies	0	0	0	0	0
*DoD researchers solve real-world problems	0	0	0	0	0
*DoD research is valuable to society	0	0	0	0	0



*26. RESOURCES - How useful were each of the following in your efforts to expose apprentice(s) to Army Educational Outreach Programs (AEOPs) during the apprenticeship?(*Required)

	Did not experience	Not at all	A little	Somewhat	Very much
*Army Educational Outreach Program (AEOP) website	0	0	0	0	0
*AEOP on Facebook, Twitter, Pinterest or other social media	0	0	0	0	0
*AEOP printed materials	0	0	0	0	0
*AEOP Program administrator or site coordinator	0	0	0	0	0
*Invited speakers or "career" events	0	0	0	0	0
Participation in the program	0	0	0	0	0



*27. RESOURCES - How USEFUL were each of the following in your efforts to expose apprentice(s) to Department of Defense (DoD) STEM careers during the apprenticeship?(*Required)

	Did not experience	Not at all	A little	Somewhat	Very much
*Army Educational Outreach Program (AEOP) website	0	0	0	0	0
*AEOP on Facebook, Twitter, Pinterest or other social media	0	0	0	0	0
*AEOP printed materials	0	0	0	0	0
*AEOP Program administrator or site coordinator	0	0	0	0	0
*Invited speakers or "career" events	0	0	0	0	0
*Participation in program	0	0	0	0	0



*28. OVERALL IMPACT - Which of the following statements describe YOUR apprentice(s) after participating in the program?(*Required)

	Disagree - This did not happen	Disagree - This happened but not because of AEOP program	Agree - AEOP program contributed	Agree - AEOP program was primary reason
*More confident in STEM knowledge, skills, and abilities	0	0	0	0
*More interested in participating in STEM activities outside of school	0	0	0	0
*More aware of other AEOPs	0	0	0	0
*More interested in participating in other AEOPs	0	0	0	0
*More interested in taking STEM classes in school	0	0	0	0
*More interested in earning a STEM degree	0	0	0	0
*More interested in pursuing a career in STEM	0	0	0	0
*More aware of DoD STEM research and careers	0	0	0	0
*Greater appreciation of DoD STEM research	0	0	0	0
*More interested in pursuing a STEM career with the DoD	0	0	0	0



*29. What are the three most important strengths of the AEOP apprenticeship p	rogram?(*Required)					
*Strength #1:						
*Strength #2:						
*Strength #3:						
*30. What are the three ways this program should be improved for future partici	pants?(*Required)					
*Improvement #1:						
*Improvement #2:						
*Improvement #3:						
31. Please tell us about your overall satisfaction with your AEOP apprenticeship program experience.						





9 | Appendix G — RIT's Response to FY19 Evaluation Report

