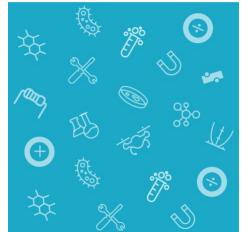
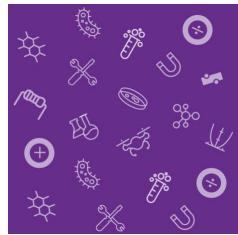
## IT STARTS HERE. ★













# **ARMY EDUCATIONAL OUTREACH PROGRAM**

Unite

**2019 Annual Program Evaluation Report**Appendices

April 2020







#### **U.S. Army Contacts**

#### Matthew Willis, Ph.D.

Director for Laboratory Management Office of the Deputy Assistant Secretary of the Army for Research and Technology matthew.p.willis.civ@mail.mil

### AEOP Cooperative Agreement Manager

#### Christina Weber

AEOP Cooperative Agreement Manager U.S. Army Combat Capabilities Development Command (CCDC) christina.l.weber.civ@mail.mil

#### **Unite Program Administrators**

#### Hillary Lee

Unite Program Director Technology Student Association hlee@tsaweb.org

#### Jack Meyer

Army Educational Outreach Program (AEOP) Director Office of the Deputy Assistant Secretary of the Army for Research and Technology jack.m.meyer2.ctr@mail.mil

#### Battelle Memorial Institute - Lead Organization

#### **David Bums**

Project Director, AEOP CA Director of STEM Innovation Networks burnsd@battelle.org

## Roseanne White, Ph.D.

rwhite@tsaweb.org

Principal Investigator Technology Student Association

#### Evaluation Team Contacts - NC State University

Carla C. Johnson, Ed.D.Toni A. Sondergeld, Ph.D.Janet B. Walton, Ph.D.Evaluation Director, AEOP CAAssistant Director, AEOP CAAssistant Director, AEOP CAcarlacjohnson@ncsu.edutonisondergeld@metriks.comjwalton2@ncsu.edu

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## 3 | Appendix A – FY19 Unite Evaluation Plan

### Questionnaires

#### **Purpose**

Per the FY19 Army Education Outreach Program (AEOP) Annual Program Plan (APP), North Carolina State University (NCSU) will conduct an evaluation study of Unite that includes two post-program questionnaires:

- 1. AEOP Participant Questionnaire to be completed by student participants of the Unite program at all university sites; and
- 2. AEOP Mentor Questionnaire to be completed by Unite instructors, Unite Classroom Assistants, Unite Resource Teachers, and/or others (typically a business, industry, or DoD/Army scientist or engineer) who support students as they participate in the Unite program.

Questionnaires are the primary method of data collection for AEOP evaluation and collect information about participants' experiences with and perceptions of program resources, structures, and activities; potential benefits to participants; and strengths and areas of improvement for programs.

The questionnaires are aligned with:

- Army's strategic plan and AEOP Priorities 1 (STEM Literate Citizenry), 2 (STEM Savvy Educators) and 3 (Sustainable Infrastructure);
- Federal guidance for evaluation of Federal STEM investments (e.g., inclusive of implementation and outcomes evaluation, and outcomes of STEM-specific competencies, transferrable competencies, attitudes about/identifying with STEM, future engagement in STEM-related activities, and educational/career pathways);
- Best practices and published assessment tools in STEM education, STEM informal/outreach, and the evaluation/research communities;
- AEOP's vision to improve the quality of the data collected, focusing on changes in intended student outcomes and contributions of AEOPs like CQL effecting those changes.

Deployment of common questionnaires with items that are appropriate for all AEOP programs allows evaluators to compare findings across AEOPs and, if administered in successive years, to establish longitudinal studies of student outcomes through the pipeline of AEOP programming. Questionnaires incorporate batteries of items from established assessments that have been validated in published research making external comparisons possible.

All AEOPs are expected to administer a Participant and a Mentor questionnaire provided to them by Purdue University. AEOP-wide Participant and Mentor questionnaires have two versions each; an



"advanced" version (for JSHS and apprenticeship programs) and a "basic" version (for GEMS, JSS, and Unite). Similar item sets are used in both versions, with slight modifications to item wording or the number of items used to accommodate the needs of participants from each individual program. Additionally, program-specific questionnaires have been customized to gather information about programmatic structures, resources, and activities that are unique to each AEOP.

## Focus Group Site Visits

#### **Purpose**

As per the approved FY19 AEOP APP, the external evaluation of Unite may include site visits/onsite focus groups. In FY19 due to scheduling issues, we did not conduct any site visits of Unite programs.

Site visits provide the evaluation team with first-hand opportunities to speak with students and their mentors. We are able to observe the AEOPs in action. The information gleaned from these visits assists us in illustrating and more deeply understanding the findings of other data collected (from questionnaires). In total, the evaluation findings are used to highlight program successes and inform program changes so that the AEOPs can be even better in the future.

#### **Evaluation Activities during Unite Site Visits:**

- One or two 45 minute focus group with 6-8 apprentice participants;
- One 45-minute focus group with 6-8 mentors;
- 30-60 minutes to observe the program (specifically, to see students engaged in program activities, preferably with their mentors); and
- 10-15 minute transitions between each evaluation activity for moving groups in and out and providing evaluators with time to organize paperwork and take nature breaks.

## Data Analyses

Quantitative and qualitative data were compiled and analyzed after all data collection concluded. Evaluators summarized quantitative data with descriptive statistics such as numbers of respondents, frequencies and proportions of responses, average response when responses categories are assigned to a 6-point scale (e.g., 1 = "Strongly Disagree" to 6 = "Strongly Agree"), and standard deviations. Emergent coding was used for the qualitative data to identify the most common themes in responses.

Evaluators conducted inferential statistics to study any differences among participant groups (e.g., by gender or race/ethnicity) that could indicate inequities in the Unite program. Statistical significance indicates whether a result is unlikely to be due to chance alone. Statistical significance was determined with t-tests, chi-square tests, and various non-parametric tests as appropriate, with significance defined at p < 0.05. Because statistical significance is sensitive to the number of respondents, it is more difficult to detect significant changes with small numbers of respondents. Practical significance, also known as effect size, indicates the magnitude of an effect, and it is typically reported when differences are



statistically significant. The formula for effect sizes depends on the type of statistical test used, and is specified, along with generally accepted rules of thumb for interpretation, in the body of the report.



# 4 | Appendix B – Student Participant Questionnaire

Contact Information		
Please verify the following information:		
*First Name:		
*Last Name:		
*Email Address:		
All fields with an asterisk (*) are required.		

	*1. Do you agree to participate in this survey? (required)(*Required)				
	Sele	ct one.			
O Yes, I agree to participate in this survey					
	O No, I do not wish to participate in this survey Go to end of chapter				

So that we can understand how diverse students think about their participation in AEOP programs, please tell us about yourself and your school.

*2. What grade will you start in the fall? (select one)(*Required)				
Select one.				
0	9th			
0	10th			
0	11th			
0	12th			
0	College freshman			
0	Choose not to report			
0	Other, (specify)::			



*3. What is your gender?(*Required)		
Select one.		
0	Male	
0	Female	
0	Choose not to report	

Select o	ne.
0	Hispanic or Latino
0	Asian
0	Black or African American
0	Native American or Alaska Native
0	Native Hawaiian or other Pacific Islander
0	White
0	Choose not to report
0	Other race or ethnicity, (specify)::

*5. What	*5. What type of area is the school you attend located in?(*Required)				
Select all	Select all that apply.				
	Urban - city				
	Suburban - near a city				
	Rural - in the country, not near a city				
	I don't know				

*6. What is the primary language you speak?(*Required)		
Select all that apply.		
□ English		
☐ Other language		



	*7. Did at least	one of your parents graduate from a college or university?(*Required)
	Select all that o	vlaar
		Yes
		No
		Don't know
		Choose not to answer
_		

*8. Do you receive free or reduced lunches at school?(*Required)				
Select one.				
0	Yes			
0	No			
0	Choose not to report			



*9. At v	which of the following Unite sites did you participate? (Select ONE)(*Required)
Select o	one.
0	Alabama State University (AL)
0	Fayetteville State University (NC)
0	Florida State University (FL)
0	Harris-Stowe State University (MO)
0	Jackson State University (MS)
0	Marshall University (WV)
0	Michigan Technological University (MI)
0	Montana Tech (MT)
0	Morgan State University (MD)
0	New Jersey Institute of Technology (NJ)
0	Savannah State University (GA)
0	Texas Southern University (TX)
0	University of Colorado, Colorado Springs (CO)
0	University of Iowa (IA)
0	University of Nevada, Las Vegas (NV)
0	University of New Mexico (NM)
0	University of Pennsylvania (PA)
0	University of Puerto Rico, Rio Piedras (PR)
0	Virginia Tech (VA)



\*10. STEM PRACTICES - How often did you do each of the following in STEM classes at school?(\*Required)

	Not at all	At least once	A few times	Most days	Every day
*Work with a STEM researcher or company on a real world STEM research project	0	0	0	0	0
*Work with a STEM researcher on a research project assigned by my teacher	0	0	0	0	0
*Design my own research or investigation based on my own question(s)	0	0	0	0	0
*Present my STEM research to a panel of judges from industry or the military	0	0	0	0	0
*Interact with STEM researchers	0	0	0	0	0
*Identify questions or problems to investigate	0	0	0	0	0
*Design and carry out an investigation	0	0	0	0	0
*Analyze data or information and draw conclusions	0	0	0	0	0
*Work collaboratively as part of a team	0	0	0	0	0
*Build or make a computer model	0	0	0	0	0
*Solve real world problems	0	0	0	0	0



## \*11. STEM PRACTICES - How often did you do each of the following in Unite this year?(\*Required)

	Not at all	At least once	A few times	Most days	Every day
*Work with a STEM researcher or company on a real world STEM research project	0	0	0	0	0
*Work with a STEM researcher on a research project topic assigned by my mentor or teacher	0	0	0	0	0
*Design my own research or investigation based on my own question(s)	0	0	Ο	0	0
*Present my STEM research to a panel of judges from industry or the military	0	0	0	0	0
*Interact with STEM reseachers	0	0	0	0	0
*Use laboratory procedures and tools	0	0	0	0	0
*Identify questions or problems to investigate	0	0	0	0	0
*Design and carry out an investigation	0	0	0	0	0
*Analyze data or information and draw conclusions	0	0	0	0	0
*Work collaboratively as part of a team	0	0	0	0	0
*Build or make a computer model	0	0	0	0	0
*Solve real world problems	0	0	0	0	0



\*12. STEM KNOWLEDGE - As a result of your Unite experience, how much did you GAIN in the following areas?(\*Required)

	No gain	Small gain	Medium gain	Large gain
*In depth knowledge of a STEM topic(s)	0	0	0	0
*Knowledge of research conducted in a STEM topic or field	0	0	0	0
*Knowledge of research processes, ethics, and rules for conduct in STEM	0	0	0	0
*Knowledge of how scientists and engineers work on real problems in STEM	0	0	0	0
*Knowledge of what everyday research work is like in STEM	0	0	0	0



\*13. STEM SKILLS - As a result of your Unite experience, how much did you GAIN in the following areas?(\*Required)

	No gain	Small gain	Medium gain	Large gain
*Defining a problem that can be solved by developing a new or improved object, process, or system	0	0	0	0
*Using knowledge and creativity to propose a testable solution for a problem	0	0	0	0
*Making a model of an object or system to show its parts and how they work	0	0	0	0
*Carrying out procedures for an experiment and recording data accurately	0	0	0	0
*Using computer models of an object or system to investigate cause and effect relationships	0	0	0	0
*Considering different interpretations of the data when deciding if a solution works as intended	0	0	0	0
*Organizing data in charts or graphs to find patterns and relationships	0	0	0	0
*Supporting a solution for a problem with data from experiments	0	0	0	0
*Defending an argument that conveys how a solution best meets design criteria	0	0	0	0
*Integrating information from technical or scientific texts and other media to support your solution to a problem	0	0	0	0
*Communicating information about your design experiments and solutions in different ways (through talking, writing, graphics, or math equations)	0	0	0	0



\*14. 21ST CENTURY SKILLS - As a result of your Unite experience, how much did you GAIN in the following areas?(\*Required)

	No gain	Small gain	Medium gain	Large gain
*Thinking creatively	0	0	0	0
*Working creatively with others	0	0	0	0
*Using my creative ideas to make a product	0	0	0	0
*Thinking about how systems work and how parts interact with each other	0	0	0	0
*Evaluating others' evidence, arguments, and beliefs	0	0	0	0
*Solving problems	0	0	0	0
*Communicating clearly (written and oral) with others	0	0	0	0
*Collaborating with others effectively and respectfully in diverse teams	0	0	0	0
*Interacting effectively with others in a respectful and professional manner	0	0	0	0
*Accessing and evaluating information efficiently (time) and critically (evaluates sources)	0	0	0	0
*Using and managing data accurately, creatively and ethically	0	0	0	0
*Analyzing media (news) - understanding points of view in the media	0	0	0	0
*Creating media products like videos, blogs, social media	0	0	0	0
*Use technology as a tool to research, organize, evaluate, and communicate information	0	0	0	0



	1			
*Adapting to change when things do not go as planned	0	0	0	0
*Incorporating feedback on my work effectively	0	0	0	0
*Setting goals and utilizing time wisely	0	0	0	0
*Working independently and completing tasks on time	0	0	0	0
*Taking initiative and doing work without being told to	0	0	0	0
*Prioritizing, planning, and managing projects to achieve completion	0	0	0	0
*Producing results - sticking with a task until it is finished	0	0	0	0
*Leading and guiding others in a team orgroup	0	0	0	0
*Being responsible to others - thinking about the larger community	0	0	0	0



\*15. STEM CONFIDENCE - As a result of your Unite experience, how much did you GAIN in the following areas?(\*Required)

	No gain	Small gain	Medium gain	Large gain
*Interest in a new STEM topic	0	0	0	0
*Interest in pursuing a STEM career	0	0	0	0
*Sense of accomplishment from my work in STEM	0	0	0	0
*Feeling prepared for more challenging STEM activities	0	0	0	0
*Confidence to try out new ideas or procedures on my own in a STEM project	0	0	0	0
*Desire to build relationships with mentors who work in STEM	0	0	0	0



\*16. MENTORING STRATEGIES - The list below includes effective teaching and mentoring strategies. From the list, please indicate which strategies that your mentor(s) used when working with you in Unite:(\*Required)

	Yes - my mentor used this strategy with me	No - my mentor did not use this strategy with me
*Helped me become aware of STEM in my everyday life	0	0
*Helped me understand how I can use STEM to improve my community	0	0
*Used a variety of strategies to help me learn	0	0
*Gave me extra support when I needed it	0	0
*Encouraged me to share ideas with others who have different backgrounds or viewpoints than I do	0	0
*Allowed me to work on a team project or activity	0	0
*Helped me learn or practice a variety of STEM skills	0	0
*Gave me feedback to help me improve in STEM	0	0
*Talked to me about the education I need for a STEM career	0	0
*Recommended Army Educational Outreach Programs that match my interests	0	0
*Discussed STEM careers with the DoD or government	0	0



	*17. PROGRAM FEATURES - Which category best describes the focus of your Unite experience?(*Required)				
Select one.					
0	Science				
0	Technology				
0	Engineering				
0	Mathematics				

## \*18. PROGRAM SATISFACTION - How SATISFIED were you with each of the following?(\*Required)

	Did not experience	Not at all	A little	Somewhat	Very much
*Applying or registering for the program	0	0	0	0	0
*Communicating with your Unite host site organizers	0	0	0	0	0
*The physical location(s) of Unite activities	0	0	0	0	0
*The variety of STEM topics available to you in Unite	0	0	0	0	0
*Teaching or mentoring provided during Unite activities	0	0	0	0	0
*Stipends (payment)	0	0	0	0	0
*Educational materials (e.g., workbooks, online resources, etc.) used during program activities	0	0	0	0	0
*Invited speakers or "career" events	0	0	0	0	0
*Field trips or laboratory tours	0	0	0	0	0



\*19. FUTURE INTEREST - How interested are you in participating in the following programs in the future?(\*Required)

	I've never heard of this program	Not at all	A little	Somewhat	Very much
*Gains in the Education of Mathematics and Science (GEMS)	0	0	0	0	0
*Unite	0	0	0	0	0
*Junior Science & Humanities Symposium (JSHS)	0	0	0	0	0
*Science & Engineering Apprenticeship Program (SEAP)	0	0	0	0	0
*Research & Engineering Apprenticeship Program (REAP)	0	0	0	0	0
*High School Apprenticeship Program (HSAP)	0	0	0	0	0
*College Qualified Leaders (CQL)	0	0	0	0	0
*GEMS Near Peer Mentor Program	0	0	0	0	0
*Undergraduate Research Apprenticeship Program (URAP)	0	0	0	0	0
*Science Mathematics, and Research for Transformation (SMART) College Scholarship	0	0	0	0	0
*National Defense Science & Engineering Graduate (NDSEG) Fellowship	0	0	0	0	0



\*20. STEM CAREERS - How many jobs/careers in STEM did you learn about during Unite?(\*Required)

#### Select one.

0	None
0	1
0	2
0	3
0	4
0	5 or more

\*21. DOD STEM CAREERS - How many Army or Department of Defense (DoD) STEM jobs/careers did you learn about during Unite?(\*Required)

#### Select one.

0	None
0	1
0	2
0	3
0	4
0	5 or more



\*22. DOD STEM RESEARCH - How much do you agree or disagree with the following statements about Department of Defense (DoD) researchers and research:(\*Required)

	Strongly Disagree	Disagree	Neither Agree nor Disagree	Agree	Strongly Agree
*DoD researchers advance science and engineering fields	0	0	0	0	0
*DoD researchers develop new, cutting edge technologies	0	0	0	0	0
*DoD researchers solve real-world problems	0	0	0	0	0
*DoD research is valuable to society	0	0	0	0	0



\*23. STEM INTEREST - AS A RESULT OF YOUR Unite experience, are you MORE or LESS likely to engage in the following activities in science, technology, engineering, or mathematics (STEM) outside of school requirements or activities?(\*Required)

	Much less likely	Less likely	About the same before and after	More likely	Much more likely
*Watch or read non- fiction STEM	0	0	0	0	0
*Tinker (play) with a mechanical or electrical device	0	0	0	0	0
*Work on solving mathematical or scientific puzzles	0	0	0	0	0
*Use a computer to design or program something	0	0	0	0	0
*Talk with friends or family about STEM	0	0	0	0	0
*Mentor or teach other students about STEM	0	0	0	0	0
*Help with a community service project related to STEM	0	0	0	0	0
*Participate in a STEM camp, club, or competition	0	0	0	0	0
*Take an elective (not required) STEM class	0	0	0	0	0
*Work on a STEM project or experiment in a university or professional setting	0	0	0	0	0



\*24. FUTURE ENGAGEMENT - After you have participated in Unite, how far do you want to go in school?(\*Required) Select one. 0 Graduate from high school 0 Go to a trade or vocational school 0 Go to college for a little while 0 Finish college (get a Bachelor's degree) 0 Get more education after college

\*25. RESOURCES - How much did each of the following resources help you learn about Army Educational Outreach Programs (AEOPs)?(\*Required)

	Did not experience	Not at all	A little	Somewhat	Very much
*Technology Student Association (TSA) website	0	0	0	0	0
*Army Educational Outreach Program (AEOP) website	0	0	0	0	0
*AEOP on Facebook, Twitter, Pinterest or other social media	0	0	0	0	0
*AEOP printed materails	0	0	0	0	0
*My Unite instructor(s)	0	0	0	0	0
*Invited speakers or "career" events during Unite	0	0	0	0	0
*Participation in Unite	0	0	0	0	0



\*26. RESOURCES - How much did each of the following resources help you learn about STEM careers in the Army or Department of Defense (DoD)?(\*Required)

	Did not experience	Not at all	A little	Somewhat	Very much
*Technology Student Association (TSA) website	0	0	0	0	0
*Army Educational Outreach Program (AEOP) website	0	0	0	0	0
*AEOP on Facebook, Twitter, Pinterest or other social media	0	0	0	0	0
*AEOP print materials	0	0	0	0	0
*My Unite instructor(s)	0	0	0	0	0
*Invited speakers or "career" events during UNITE	0	0	0	0	0
*Participation in Unite	0	0	0	0	0



 $^*$ 27. OVERALL IMPACT - Which of the following statements describe you AFTER PARTICIPATING IN THE Unite PROGRAM?(\*Required)

	Disagree - This did not happen	Disagree - This happened but not because of Unite	Agree - Unite contributed	Agree - Unite was primary reason
*I am more confident in my STEM knowledge, skills, and abilities	0	0	0	0
*I am more interested in participating in STEM activities outside of school requirements	0	0	0	0
*I am more aware of other AEOP opportunities	0	0	0	0
*I am more interested in participating in other AEOP opportunities	0	0	0	0
*I am more interested in taking STEM classes in school	0	0	0	0
*I am more interested in earning a STEM degree	0	0	0	0
*I am more interested in pursuing a career in STEM	0	0	0	0
*I am more aware of Army or DoD STEM research and careers	0	0	0	0
*I have a greater appreciation of Army or DoD STEM research	0	0	0	0
*I am more interested in pursuing a STEM career with the Army or DoD	0	0	0	0



28. What topic(s) from your Unite experience were most impressive?	
29. How have your Unite activities or experience helped increase your interest in pursuing a career in STEM disciplines?	
	_
30. What are the three most important ways that Unite has helped you?	
Benefit #1:	
Benefit #2:	
Benefit #3:	
31. What are the three ways that we could make Unite better?	
Improvement #1:	
Improvement #2:	
Improvement #3:	



3	32. Please tell us about your overall satisfaction with your Unite experience.



# 5 | Appendix C – Mentor Questionnaire

Contact Information	
Please verify the following information:	
*First Name:	
*Last Name:	
*Email Address:	
All fields with an asterisk (*) are required.	
*1. Do you agree to participate in this survey? (required)(*Requ	ired)
Select one.	
Yes, I agree to participate in this survey	(Go to question number 2.)
No, I do not wish to participate in this survey	Go to end of chapter
*4. What is your gender?(*Required)	
Select one.	



0	Male
0	Female
0	Choose not to report

*5. W	hat is your race or ethnicity?(*Required)
Select	one.
0	Hispanic or Latino
0	Asian
0	Black or African American
0	Native American or Alaska Native
0	Native Hawaiian or Other Pacific Islander
0	White
0	Choose not to report
0	Other race or ethnicity, (specify)::

*	5. Which of the following BEST describes the organization you work for? (select ONE)(*Required)	
S	elect one.	
(	No organization	
(	School or district (K-12)	
(	State educational agency	



0	Institution of higher education (vocational school, junior college, college, or university)
0	Private Industry
0	Department of Defense or other government agency
0	Non-profit
0	Other, (specify):

*7. Which of the following BEST describes your current occupation? (select ONE)(*Required)					
Se	Select one.				
0	Teacher	(Go to question number 8.)			
0	Other school staff	(Go to question number 8.)			
0	University educator	(Go to question number 13.)			
0	Scientist, Engineer, or Mathematician in training (undergraduate or graduate student, etc.)	(Go to question number 13.)			
0	Scientist, Engineer, or Mathematics professional	(Go to question number 13.)			
0	Other, (specify)::	(Go to question number 13.)			

*8. What grade level(s) do you teach (select all that apply)?(*Required)
Select all that annly



Middle school High school N/A  *11. Do you work at a "Title-I" school?(*Required)  Select one.  Yes No		
*11. Do you work at a "Title-I" school?(*Required)  Select one.  O Yes		
*11. Do you work at a "Title-I" school?(*Required)  Select one.  O Yes		
Select one.  O Yes		
Select one.  O Yes		
Select one.  O Yes		
O Yes		
O No		
O I am not sure		
O N/A		
*12. Which of the following subjects do you teach? (select ALL that apply)(*Required)		
Select all that apply.		
If answered, ao to auestion number 14.		
□ Upper elementary		
Physical science (physics, chemistry, astronomy, materials science, etc.)		
□ Biological science		
Earth, atmospheric, or oceanic science		
□ Environmental science		
□ Computer science		

Upper elementary



Technology
Engineering
Mathematics or statistics
Medical, health, or behavioral science
Social science (psychology, sociology, anthropology)
Other, (specify)::
N/A

*13. Which of the following best describes your primary area of research?(*Required)			
Sele	Select one.		
0	Physical science (physics, chemistry, astronomy, materials science, etc.)		
0	Biological science		
0	Earth, atmospheric, or oceanic science		
0	Environmental science		
0	Computer science		
0	Technology		
0	Engineering		
0	Mathematics or statistics		
0	Medical, health, or behavioral science		
0	Social science (psychology, sociology, anthropology)		
0	Other, (specify)::		



0	I/A



*14. At which of the following Unite sites did you participate? (Select ONE)(*Required)		
Select one.		
0	Alabama State University (AL)	
0	Fayetteville State University (NC)	
0	Florida State University (FL)	
0	Harris-Stowe State University (MO)	
0	Jackson State University (MS)	
0	Marshall University (WV)	
0	Michigan Technological University (MI)	
0	Montana Tech (MT)	
0	Morgan State University (MD)	
0	New Jersey Institute of Technology (NJ)	
0	Savannah State University (GA)	
0	Texas Southern University (TX)	
0	University of Colorado, Colorado Springs (CO)	
0	University of Iowa (IA)	
0	University of Nevada, Las Vegas (NV)	
0	University of New Mexico (NM)	
0	University of Pennsylvania (PA)	
0	University of Puerto Rico, Rio Piedras (PR)	
0	Virginia Tech (VA)	



*15. Which of the following BEST describes your role during Unite?(*Required)			
Sele	Select one.		
0	Instructor (typically a University or Army Scientist or Engineer)		
0	Classroom Assistant		
0	Resource Teacher		
0	Other, (specify)::		
•			
*16. How many Unite students did you work with this year?(*Required)			
	students.		



\*19. STEM PRACTICES - How often did YOUR STUDENTS have opportunities to do each of the following in Unite?(\*Required)

	Not at all	At least once	A few times	Most days	Every day
*Work with a STEM researcher or company on a real world STEM research project	0	0	0	0	0
*Work with a STEM researcher on a research project topic assigned by the mentor/teacher	0	0	0	0	0
*Design their own research or investigation based on their own question(s)	0	0	0	0	0
*Present their STEM research to a panel of judges from industry or the military	0	0	0	0	0
*Interact with STEM researchers	0	0	0	0	0
*Use laboratory or field techniques, procedures, and tools	0	0	0	0	0
*Identify questions or problems to investigate	0	0	0	0	0
*Design and carry out an investigation	0	0	0	0	0
*Analyze data or information and draw conclusions	0	0	0	0	0
*Work collaboratively as part of a team	0	0	0	0	0
*Build or make a computer model	0	0	0	0	0
*Solve real world problems	0	0	0	0	0



\*20. STEM KNOWLEDGE - AS A RESULT OF THEIR Unite EXPERIENCE, how much did your students GAIN in the following areas?(\*Required)

	No gain	Small gain	Medium gain	Large gain
*In depth knowledge of a STEM topic(s)	0	0	0	0
*Knowledge of research conducted in a STEM topic or field	0	0	0	0
*Knowledge of research processes, ethics, and rules for conduct in STEM	0	0	0	0
*Knowledge of how professionals work on real problems in STEM	0	0	0	0
*Knowledge of what everyday research work is like in STEM	0	0	0	0



\*21. STEM SKILLS - AS A RESULT OF THEIR Unite EXPERIENCE, how much did your students GAIN in their abilities to do each of the following?(\*Required)

	No gain	Small gain	Medium gain	Large gain
*Asking a question that can be answered with one or more scientific experiments	0	0	0	0
*Using knowledge and creativity to suggest a testable explanation (hypothesis) for an observation	0	0	0	0
*Using knowledge and creativity to suggest a solution to a problem	0	0	0	0
*Making a model of an object or system showing its parts and how they work	0	0	0	0
*Designing out procedures for an experiment that are appropriate for the question to be answered	0	0	0	0
*Identifying the limitations of the methods and tools used for data collection	0	0	0	0
*Carrying out procedures for an experiment and recording data accurately	0	0	0	0
*Creating charts or graphs to display data and find patterns	0	0	0	0
*Considering multiple interpretations of data to decide if something works as intended	0	0	0	0



*Supporting an explanation with their STEM knowledge or data from experiments	0	0	0	0
*Identifying the strengths and limitations of data or arguments presented in scientific or technical texts	0	0	0	0
*Presenting an argument that uses data and/or findings from an experiment	0	0	0	0
*Defending an argument based upon findings from an experiment or other data	0	0	0	0
*Integrating information from technical or scientific texts or other media to support an explanation of an experiment or solution to a problem	0	0	0	0



\*22. 21ST CENTURY SKILLS - AS A RESULT OF THEIR Unite EXPERIENCE, how much did your students GAIN in their abilities to do each of the following?(\*Required)

	No gain	Small gain	Medium gain	Large gain
*Thinking creatively	0	0	0	0
*Working creatively with others	0	0	0	0
*Using creative ideas to make a product	0	0	0	0
*Thinking about how systems work and how parts interact with each other	0	0	0	0
*Evaluating others' evidence, arguments, and beliefs	0	0	0	0
*Solving problems	0	0	0	0
*Communicating clearly (written and oral) with others	0	0	0	0
*Collaborating with others effectively and respectfully in diverse teams	0	0	0	0
*Interacting effectively with others in a respectful and professional manner	0	0	0	0
*Accessing and evaluating information efficiently (time) and critically (evaluates sources)	0	0	0	0
*Using and managing data accurately, creatively, and ethically	0	0	0	0



*Analyzing media (news) understanding points of view in the media	0	0	0	0
*Creating media products like videos, blogs, social media	0	0	0	0
*Use technology as a tool to research, organize, evaluate, and communicate information	0	0	0	0
*Incorporating feedback into work effectively	0	0	0	0
Setting goals and utilizing time wisely	0	0	0	0
*Working independently and completing tasks on time	0	0	0	0
*Taking initiative and doing work without being told to	0	0	0	0
*Prioritizing results - sticking with a task until it is finished	0	0	0	0
*Leading and guiding others in a team or group	0	0	0	0
*Being responsible to others - thinking about the larger community	0	0	0	0



\*23. MENTORING STRATEGIES - The list below describes mentoring strategies that are effective ways to establish the relevance of learning activities for students. From the list below, please indicate which strategies you used when working with your students in Unite.(\*Required)

	Yes - I used this strategy	No - I did not use this strategy
*Become familiar with my student(s) background and interests at the beginning of the Unite experience	0	0
*Giving students real-life problems to investigate or solve	0	0
*Selecting readings or activities that relate to students' backgrounds	0	0
*Encouraging students to suggest new readings, activities, or projects	0	0
*Helping students become aware of the role(s) that STEM plays in their everyday lives	0	0
*Helping students understand how STEM can help them improve their own community	0	0
*Asking students to relate real-life events or activities to topics covered in Unite	0	0



\*24. MENTORING STRATEGIES - The list below describes mentoring strategies that are effective ways to support the diverse needs of students as learners. From the list below, please indicate which strategies you used when working with your students in Unite.(\*Required)

	Yes - I used this strategy	No - I did not use this strategy
*Identify the different learning styles that my students may have at the beginning of the Unite experience	0	0
*Interact with students and other personnel the same way regardless of their background	0	0
*Use a variety of teaching and/or mentoring activities to meet the needs of all students	0	0
*Integrating ideas from education literature to teach/mentor students from groups underrepresented in STEM	0	0
*Providing extra readings, activities, or learning support for students who lack essential background knowledge or skills	0	0
*Directing students to other individuals or programs for additional support as needed	0	0
*Highlighting under-representation of women and racial and ethnic minority populations in STEM and/or their contributions in STEM	0	0



\*25. MENTORING STRATEGIES - The list below describes mentoring strategies that are effective ways to support student development of collaboration and interpersonal skills. From the list below, please indicate which strategies you used when working with your students in Unite.(\*Required)

	Yes - I used this strategy	No - I did not use this strategy
*Having my students tell other people about their backgrounds and interests	0	0
*Having my students explain difficult ideas to others	0	0
*Having my students listen to the ideas of others with an open mind	0	0
*Having my students exchange ideas with others whose backgrounds or viewpoints are different from their own	0	0
*Having my students give and receive constructive feedback with others	0	0
*Having students work on collaborative activities or projects as a member of a team	0	0
*Allowing my students to resolve conflicts and reach agreement within their team	0	0



\*26. MENTORING STRATEGIES - The list below describes mentoring strategies that are effective ways to support students' engagement in "authentic" STEM activities. From the list below, please indicate which strategies you used when working with your students in Unite.(\*Required)

	Yes - I used this strategy	No - I did not use this strategy
*Teaching (or assigning readings) about specific STEM subject matter	0	0
*Having my students search for and review technical research to support their work	0	0
*Demonstrating laboratory/field techniques, procedures, and tools for my student(s)	0	0
*Supervising my students while they practice STEM research skills	0	0
*Providing my students with constructive feedback to improve their STEM competencies	0	0
*Allowing students to work independently to improve their self-management abilities	0	0
*Encouraging students to learn collaboratively (team projects, team meetings, journal clubs, etc.)	0	0
*Encouraging students to seek support from other team members	0	0



\*27. MENTORING STRATEGIES - This list describes mentoring strategies that are effective ways to support students STEM educational and career pathways. From this list, please indicate which strategies you used when working with your students in Unite.(\*Required)

	Yes - I used this strategy	No - I did not use this strategy
*Asking my student(s) about their educational and/or career goals	0	0
*Recommending extracurricular programs that align with students' goals	0	0
*Recommending Army Educational Outreach Programs that align with students' goals	0	0
*Providing guidance about educational pathways that will prepare my students for a STEM career	0	0
*Discussing STEM career opportunities within the DoD or other government agencies	0	0
*Discussing STEM career opportunities in private industry or academia	0	0
*Discussing the economic, political, ethical, and/or social context of a STEM career	0	0
*Recommending student and professional organizations in STEM to my students	0	0
*Helping students build a professional network in a STEM field	0	0
*Helping my students)with their resume, application, personal statement, and/or interview preparations	0	0



\*28. PROGRAM SATISFACTION - How SATISFIED were you with the following Unite features?(\*Required)

	Did not experience	Not at all	A little	Somewhat	Very much
*Application or registration process	0	0	0	0	0
*Communicating with Technology Student Association (TSA)	0	0	0	0	0
*Communicating with Unite site coordinators	0	0	0	0	0
*The physical location(s) of Unite's activities	0	0	0	0	0
*Support for instruction or mentorship during program activities	0	0	0	0	0
*Stipends (payment)	0	0	0	0	0
*Invited speakers or "career" events	0	0	0	0	0
*Field trips or laboratory tours	0	0	0	0	0



\*29. FUTURE INTEREST - Which of the following AEOPs did YOU EXPLICITLY DISCUSS with your student(s) during Unite? (check ALL that apply)(\*Required)

	Yes - I discussed this program with my student(s)	No - I did not discuss this program with my student(s)
*Gains in the Education of Mathematics and Science (GEMS)	0	0
*Unite	0	0
*Junior Science & Humanities Symposium (JSHS)	0	0
*Science & Engineering Apprenticeship Program (SEAP)	0	0
*Research & Engineering Apprenticeship Program (REAP)	0	0
*High School Apprenticeship Program (HSAP)	0	0
*College Qualified Leaders (CQL)	0	0
*GEMS Near Peer Mentor Program	0	0
*Undergraduate Research Apprenticeship Program (URAP)	0	0
*Science Mathematics, and Research for Transformation (SMART) College	0	0
*National Defense Science & Engineering Graduate (NDSEG) Fellowship	0	0
*I discussed AEOP with my student(s) but did not discuss any specific program	0	0



\*30. DoD RESEARCH - How much do you agree or disagree with the following statements about Department of Defense (DoD) researchers and research:(\*Required)

	Strongly Disagree	Disagree	Neither Agree nor Disagree	Agree	Strongly Agree
*DoD researchers advance science and engineering fields	0	0	0	0	0
*DoD researchers develop new, cutting edge technologies	0	0	0	0	0
*DoD researchers solve real- world problems	0	0	0	0	0
*DoD research is valuable to society	0	0	0	0	0



\*31. RESOURCES - How useful were each of the following in your efforts to expose students to Army Educational Outreach Programs (AEOPs) during Unite?(\*Required)

	Did not experience	Not at all	A little	Somewhat	Very much
*Technology Student Association (TSA) website	0	0	0	0	0
*Army Educational Outreach Program (AEOP) website	0	0	0	0	0
*AEOP on Facebook, Twitter, Pinterest or other social media	0	0	0	0	0
*AEOP print materials	0	0	0	0	0
*Unite Program administrator or site coordinator	0	0	0	0	0
*Invited speakers or "career" events	0	0	0	0	0
*Participation in Unite	0	0	0	0	0



\*32. RESOURCES - How USEFUL were each of the following in your efforts to expose your students to Department of Defense (DoD) STEM careers during Unite.(\*Required)

	Did not experience	Not at all	A little	Somewhat	Very much
*Technology Student Association (TSA) website	0	0	0	0	0
*Army Educational Outreach Program (AEOP) website	0	0	0	0	0
*AEOP on Facebook, Twitter, Pinterest or other social media	0	0	0	0	0
*AEOP print materials	0	0	0	0	0
*Unite Program administrator or site coordinator	0	0	0	0	0
*Invited speakers or "career" events	0	0	0	0	0
*Participation in Unite	0	0	0	0	0



\*33. OVERALL IMPACT - Which of the following statements describe YOUR STUDENTS after participating in the Unite program?(\*Required)

	Disagree - This did not happen	Disagree - This happened but not because of Unite	Agree - Unite contributed	Agree - Unite was primary reason
*More confident in STEM knowledge, skills, and	0	0	0	0
*More interested in participating in STEM	0	0	0	0
*More aware of other AEOPs	0	0	0	0
*More interested in participating in other AEOPs	0	0	0	0
*More interested in taking STEM classes in school	0	0	0	0
*More interested in earning a STEM degree	0	0	0	0
*More interested in pursuing a career in STEM	0	0	0	0
*More aware of DoD STEM research and careers	0	0	0	0
*Greater appreciation of DoD STEM research	0	0	0	0
*More interested in pursuing a STEM career with	0	0	0	0



34. What are the three most important strengths of Unite?	
Strength #1:	
Strength #2:	
Strength #3:	
35. What are the three ways Unite should be improved for future participar	nts?
Improvement #1:	
Improvement #2:	
Improvement #3:	
36. Please tell us about your overall satisfaction with your Unite experience	





# 6 | Appendix D - 21<sup>st</sup> Century Skills Assessment Rubric

Contact Information					
Please verify the following	information:				
*First Name:					
*Last Name:					
*Email Address:					
All fields with an asterisk (	*) are required.				
*1. Enter the first and last instrument:(*Required)	name of your student that you are as	ssessing with this			
*2. Please indicate if this is student:(*Required)	the PRE (first) or POST (second) asse	essment you are completing for this			
Select all that apply.					
	Pre				
	Post				
*3. Enter today's date:(*Re	equired)				



4. Please rate the student on this Creativity and Innovation Skill: Select one per row. Progressing - develops Demonstrates mastery -Needs improvement some original ideas; uses a wide range of idea - selects one idea evaluates ideas, but creation techniques to without evaluation not thoroughly before develop several original Did not of others and/or selection; shows some ideas; elaborates, refines, observe uses existing ideas imagination in shaping analyzes and evaluates without imagining ideas but stays within own ideas in order to new ones conventional improve and maximize **boundaries** creative efforts Ability to 0 0 0 0 think creatively

#### 5. Please rate the student on this Creativity and Innovation Skill: Select one per row. Demonstrates mastery -Progressing -Needs improvement asks new questions and considers and uses does not ask new takes different perspectives some feedback but questions or to elaborate on ideas; seeks does not seek it out; elaborate on the and uses group feedback Did not asks questions but selected ideas and/or and critique to revise ideas only makes minor observe does not contribute and formulate new ones; tweaks; contributes to group discussions contributes to group to group discussions and/or distracts from discussions frequently; and activities takes initiative to ensure all group progress occasionally group members are on task Ability to work 0 0 0 0 creatively with others



6. Please rate th	6. Please rate the student on this Creativity and Innovation Skill:					
Select one per r	ow.					
	Needs improvement - shows a lack of originality and/or understanding	Progressing - makes some attempts of relevant originality; solutions demonstrate some understanding and creativity	Demonstrates mastery - implements innovative ideas to make a tangible and meaningful product; attempts creativity multiple times and understands the cyclical process of small successes and frequent mistakes; product/solution displays unique, detailed perspective	Did not observe		
Ability to implement innovations	0	0	0	0		

#### 7. Please rate the student on this Critical Thinking and Problem Solving Skill: Select one per row. Demonstrates mastery -Needs improvement -Progressing - uses uses various types of does not use one type of Did not reasoning (inductive, reasoning as reasoning deductive, etc.) as observe appropriate to the appropriate to the appropriate to the situation situation situation Ability to 0 0 0 0 reason effectively



8. Please rate the student on this Critical Thinking and Problem Solving Skill: Select one per row.

	Needs improvement - fails to demonstrate how parts of a whole interact with each other	Progressing - inconsistent in analyzing how parts of a whole interact with each other to produce overall outcomes in complex systems	Demonstrates mastery - analyzes how parts of a whole interact with each other to produce overall outcomes in complex systems	Did not observe
Ability to use systems thinking	0	0	0	0

9. Please rate the student on this Critical Thinking and Problem Solving Skill:

	Needs improvement - lacks analysis and evaluation of evidence, arguments, claims, and beliefs and/or lacks alternative points of view and/or lacks connections between information and arguments and/or does not interpret information and draw conclusions and/or does not reflect critically on learning experiences and processes	Progressing - limited analysis and evaluation of evidence, arguments, claims, and beliefs; missing key alternative points of view; missing key connections between information and arguments; interprets information and draws conclusions based on inaccurate analysis; limited reflection on the learning experiences and processes	Demonstrates mastery - effectively analyzes and evaluates evidence, arguments, claims, and beliefs; analyzes and evaluates major alternative points of view; synthesizes and makes connections between information and arguments; interprets information and draws conclusions based on the best analysis; reflects critically on learning experiences and processes	Did not observe
Ability to make judgments and decisions	0	0	0	0



#### 10. Please rate the student on this Critical Thinking and Problem Solving Skill: Select one per row. Progressing -Needs improvement -Demonstrates mastery attempts to solve does not attempt to solves different kinds of different kinds of solve problems and/or non-familiar problems in non-familiar does not identify and both conventional and problems; identifies Did not ask significant innovative ways; identifies and asks questions observe questions that clarify and asks significant occasionally that various points of view questions that clarify clarify a point of view and lead to better various points of view and

and lead to better

0

solutions

lead to better solutions

0

0

solutions

0

Ability to

solve problems



11. Please rate the student on this Communication, Collaboration, Social and Cross-Cultural Skill:

	Needs improvement - does not consistently articulate thoughts and ideas effectively and/or does not listen to others and/or does not consistently communicate with others to instruct, motivate, or persuade and/or utilizes media and technologies in ineffective ways	Progressing - articulates thoughts and ideas occasionally using oral, written and nonverbal communication skills; listens occasionally to decipher meaning, including knowledge, values, attitudes, and intentions; uses communication for some purposes (inform, instruct, motivate, or persuade); utilizes some media and technologies and knows how to judge their effectiveness as well as assess their impact	Demonstrates mastery - articulates thoughts and ideas effectively using oral, written, and nonverbal in a variety of forms and contexts; listens effectively to decipher meaning, including knowledge, values, attitudes and intentions; uses effective communication for a range of purposes (inform, instruct, motivate and persuade); utilizes multiple media and technologies and knows how to judge their effectiveness as well as assess their impact	Did not observe
Ability to communicate clearly	0	0	0	0



12. Please rate the student on this Communication, Collaboration, Social and Cross-Cultural Skill:

Select one per row.

	Needs improvement - does not work effectively and respectfully with others and/or not willing to be flexible and work toward a common goal and/or not willing to be responsible for shared work and/or does not value the individual contributions of others	Progressing - demonstrates ability to work effectively and respectfully with diverse teams; assumes shared responsibility some of the time for collaborative work and values the individual contributions made by each team member	Demonstrates mastery - demonstrates ability to work effectively and respectfully with diverse teams; exercises flexibility and willingness to be helpful in making necessary compromises to accomplish a common goal; assumes shared responsibility for collaborative work and values the individual contributions made by each team member	Did not observe
Ability to collaborate with others	0	0	0	0

13. Please rate the student on this Communication, Collaboration, Social and Cross-Cultural Skill:

	Needs improvement - does not contribute to the group or does not allow others to contribute and/or displays disrespect to other members of the group	Progressing - conducts themselves in respectful, professional manner	Demonstrates mastery - knows when it is appropriate to listen and when to speak; conducts themselves in a respectful, professional manner; leverages social and cultural differences to create new ideas and increase both innovation and quality of work	Did not observe
Ability to interact effectively with others	0	0	0	0



14. Please rate the student on this Information, Media, and Technological Literacy Skill: Select one per row.

	Needs improvement - does not use time efficiently (time) and effectively (sources) and/or does not evaluate information	Progressing - does not consistently access information efficiently (time) and effectively (sources); does not consistently evaluate information critically and competently	Demonstrates mastery - accesses information efficiently (time) and effectively (sources); evaluates information critically and competently	Did not observe
Ability to access and evaluate information	0	0	0	0

15. Please rate the student on this Information, Media, and Technological Literacy Skill:

	Needs improvement - does not use information to solve the issue or problem at hand and/or does not attempt to use a wide variety of valid and relevant sources and/or does not apply a fundamental understanding of the ethical/legal issues surrounding the access and use of information	Progressing - does not consistently use information accurately for the issue or problem at hand; does not consistently manage the flow of information from a wide variety of valid and relevant sources; does not apply a fundamental understanding of the ethical/legal issues surrounding the access and use of information	Demonstrates mastery - uses information accurately and creatively for the issue or problem at hand; manages the flow of information from a wide variety of valid and relevant sources; applies a fundamental understanding of the ethical/legal issues surrounding the access and use of information	Did not observe
Ability to use and manage information	0	0	0	0



16. Please rate the student on this Information, Media, and Technological Literacy Skill:

	Needs improvement - does not understand how media messages are constructed and for what purposes and/or does not examine how individuals interpret messages differently and/or how values and points of view are included or excluded and how media can influence beliefs and behaviors and/or does not apply a fundamental understanding of the ethical/legal issues surrounding the access and use of media	Progressing - does not consistently understand both how and why media messages are constructed and for what purposes; does not consistently examine how individuals interpret messages differently, how values and points of view are included or excluded, and how media can influence beliefs and behaviors; does not apply a fundamental understanding of the ethical/legal issues surrounding the access and use of media	Demonstrates mastery - understands both how and why media messages are constructed and for what purposes; examines how individuals interpret messages differently, how values and points of view are included or excluded, and how media can influence beliefs and behaviors; applies a fundamental understanding of the ethical/legal issues surrounding the access and use of media	Did not observe
Ability to analyze media	0	0	0	0



## 17. Please rate the student on this Information, Media, and Technological Literacy Skill:

	Needs improvement - does not utilize the most appropriate media creation tools, characteristics, and conventions and/or does not understand and effectively utilize the most appropriate expressions and interpretations in diverse, multi-cultural environments	Progressing - does not consistently utilize the most appropriate media creation tools, characteristics, and conventions; does not consistently understand and effectively utilize the most appropriate expressions and interpretations in diverse, multi-cultural environments	Demonstrates mastery - understands and utilizes the most appropriate media creation tools, characteristics, and conventions; understands and effectively utilize the most appropriate expressions and interpretations in diverse, multi-cultural environments	Did not observe
Ability to create media products	0	0	0	0



18. Please rate the student on this Information, Media, and Technological Literacy Skill:

	Needs improvement - does not use technology as a tool to research, organize, evaluate, and communicate information and/or does not use digital technologies (computers, PDAs, media players, etc.) communication/networ king tools and social networks appropriately to access, manage, integrate, evaluate, and create information to successfully function in a knowledge community and/or does not apply a fundamental understanding of the ethical/legal issues surrounding the access and use of information technologies	Progressing - does not use technology as a tool consistently to research, organize, evaluate, and communicate information; does not consistently use digital technologies (computers, PDAs, media players, etc.) communication/networ king tools and social networks appropriately to access, manage, integrate, evaluate, and create information to successfully function in a knowledge community; does not consistently apply a fundamental understanding of the ethical/legal issues surrounding the access and use of information technologies	Demonstrates mastery - uses technology as a tool to research, organize, evaluate, and communicate information; uses digital technologies (computers, PDAs, media players, etc.) communication/networ king tools and social networks appropriately to access, manage, integrate, evaluate, and create information to successfully function in a knowledge community; applies a fundamental understanding of the ethical/legal issues surrounding the access and use of information technologies	Did not observ e
Ability to apply technolo gy effectivel y	0	0	0	0



19. Please rate the student on this Flexibility, Adaptability, Initiative, and Self-Direction Skill:

Select one per row.

	Needs improvement - does not adapt to varied roles, job responsibilities, schedules and contexts and/or does not work effectively in a climate of ambiguity and changing priorities	Progressing - adapts to varied roles, job responsibilities, schedules and contexts OR works effectively in a climate of ambiguity and changing priorities	Demonstrates mastery - adapts to varied roles, job responsibilities, schedules and contexts AND works effectively in a climate of ambiguity and changing priorities	Did not observe
Ability to adapt to change	0	0	0	0

20. Please rate the student on this Flexibility, Adaptability, Initiative, and Self-Direction Skill:

Select one per row.				
	Needs improvement - does not incorporate feedback effectively; does not deal positively with praise, setbacks, or criticism; does not understand, negotiate, and balance diverse views and beliefs to reach workable solutions, particularly in multi-cultural environments	Progressing - incorporates feedback effectively; deals positively with praise, setbacks, and criticism; does not understand, negotiate, and balance diverse views and beliefs to reach workable solutions, particularly in multi- cultural environments	Demonstrates mastery - incorporates feedback effectively; deals positively with praise, setbacks, and criticism; understands, negotiate, and balance diverse views and beliefs to reach workable solutions, particularly in multi-cultural environments	Did not observe
Ability to be flexible	0	0	0	0



21. Please rate the student on this Flexibility, Adaptability, Initiative, and	Self-Direction Skill:
--	-----------------------

#### Select one per row.

	Needs improvement - does not set goals with tangible and intangible success criteria; does not balance tactical (short- term) and strategic (long-term) goals; does not utilize time and manage workload effectively	Progressing - does not set goals with tangible and intangible success criteria; does not balance tactical (short-term) and strategic (long-term) goals; utilizes time and manage workload effectively	Demonstrates mastery - sets goals with tangible and intangible success criteria; balances tactical (short-term) and strategic (long-term) goals; utilizes time and manage workload effectively	Did not observe
Ability to manage goals and time	0	0	0	0

## 22. Please rate the student on this Flexibility, Adaptability, Initiative, and Self-Direction Skill:

Select one per row	•			
	Needs improvement - does not monitor, define, or prioritize and does not complete tasks without direct oversight	Progressing - occasionally monitors, defines, prioritizes and completes tasks without direct oversight.	Demonstrates mastery - monitors, defines, prioritizes and completes tasks without direct oversight.	Did not observe
Ability to work independently	0	0	0	0



## 23. Please rate the student on this Flexibility, Adaptability, Initiative, and Self-Direction Skill:

	Needs improvement - does not go beyond basic mastery of skills and curriculum to explore and expand one's own learning and opportunities; does not demonstrate initiative to advance skill levels toward a professional level; does not demonstrate commitment to learning as a lifelong process; does not reflect critically on past experiences in order to inform future progress	Progressing - goes beyond basic mastery of skills and curriculum to explore and expand one's own learning and opportunities; demonstrates initiative to advance skill levels toward a professional level; does not demonstrate commitment to learning as a lifelong process; does not reflect critically on past experiences in order to inform future progress	Demonstrates mastery - goes beyond basic mastery of skills and curriculum to explore and expand one's own learning and opportunities; demonstrates initiative to advance skill levels toward a professional level; demonstrates commitment to learning as a lifelong process; reflects critically on past experiences in order to inform future progress	Did not observe
Ability to be self- directed learner	0	0	0	0



# 24. Please rate the student on this Productivity, Accountability, Leadership, and Responsibility Skill:

	Needs improvement - does not set appropriate goals; no plan or management strategy is created to achieve the intended result	Progressing - sets goals, but does not complete them in a timely manner; manages work with an incomplete plan to achieve the intended result	Demonstrates mastery - sets and meets goals, even in the face of obstacles and competing pressures; prioritizes, plans and manages work to achieve the intended result	Did not observe
Ability to manage projects	0	0	0	0



25. Please rate the student on this Productivity, Accountability, Leadership, and Responsibility Skill:

	Needs improvement - demonstrates less than half of the attributes associated with producing high quality products including abilities to: work positively and ethically; manage time and projects effectively; appropriately multi- task; participate actively; reliable and punctual; present oneself professionally with proper etiquette; collaborate and cooperate effectively with teams; respect and appreciate team diversity; be accountable for results.	Progressing - demonstrates more than half of the attributes associated with producing high quality products including abilities to: work positively and ethically; manage time and projects effectively; appropriately multi- task; participate actively; reliable and punctual; present oneself professionally with proper etiquette; collaborate and cooperate effectively with teams; respect and appreciate team diversity; be accountable for results.	Demonstrates mastery - demonstrates all of the attributes associated with producing high quality products including abilities to: work positively and ethically; manage time and projects effectively; appropriately multi- task; participate actively; reliable and punctual; present oneself professionally with proper etiquette; collaborate and cooperate effectively with teams; respect and appreciate team diversity; be accountable for results.	Did not observe
Ability to produce results	0	0	0	0



26. Please rate the student on this Productivity, Accountability, Leadership, and Responsibility Skill:

## Select one per row.

	Needs improvement - shows no use of interpersonal skills and/or problem solving skills	Progressing - uses interpersonal and problem solving skills to work toward a goal; leverages strengths of others to accomplish a goal	Demonstrates mastery - uses interpersonal and problem solving skills to influence and guide others toward a goal; leverages strengths of others to accomplish a goal; inspires others to reach their very best via example and selflessness; demonstrates integrity and ethical behavior in using influence and power	Did not observe
Ability to guide and lead others	0	0	0	0

## 27. Please rate the student on this Productivity, Accountability, Leadership, and Responsibility Skill:

	Needs improvement - does not act responsibly on a consistent basis	Progressing - acts responsibly with the interests of the group or project in mind	Demonstrates mastery - acts responsibly with the interests of the larger community in mind	Did not observe
Ability to be responsible to others	0	0	0	0





# 7 | Appendix E – TSA's Response to FY19 Evaluation Report

AEOP Priority: Broaden, deepen, and diversify the pool of STEM talent in support of our defense industry base

There were no recommendations for FY20, and therefore no response is required from TSA.

AEOP Priority: Support and empower educators with unique Army research and technology resources

A recommendation was made to TSA to refine the Unite RFP to show the importance of more hands-on experiences across the programs, perhaps with common experiences or a framework for required experiences.

#### TSA Response:

The 2020-2021 Unite RFP was released in October 2019. In this document, a focus on hands-on experiences was well documented. Also, once FY20 sites have been determined (in late January 2020), TSA will 1) pair university sites with the expectation that best practices will be shared, including about common hands on experiences; 2) conduct a webinar in spring 2020 – during which this same topic will be covered; and 3) note this topic in communication with FY20 site directors.

AEOP Priority: Develop and implement a cohesive, coordinated, and sustainable STEM education outreach infrastructure across the Army

A recommendation was made to TSA that Unite develop a centralized and required component of the program that includes activities that are specifically designed to introduce participants to the relevant AEOPs within their pipeline.

#### TSA Response:

In fall 2019, TSA organized a call with RIT, ARO, and NSTA consortium partners to discuss how TSA and these partners could collaborate to promote the AEOP pipeline to students. The result involved a request to Widmeyer to produce two videos, if feasible: 1) one for all high school students, and 2) a second specifically for underserved students. An update from Widmeyer is expected in early 2020.

In addition, TSA will extend efforts with FY20 site directors to emphasize the importance of highlighting the AEOP pipeline 1) with students and parents/guardians during recruitment of students for Unite, 2) at



opening and closing Unite events, and 3) throughout the program time frame with student participants. Examples and best practices for doing so will be provided through communication with site directors.

